MINUTES NGĀTI KAHUNGUNU IWI INCORPORATED HUI-Ā-TAU 2022

At Splash Planet Complex, Hastings On Saturday, 26 November 2022 at 11.00am

Mihimihi:Haami HiltonHimene:Whakaaria MaiKarakia:Haami HiltonMihi Whakatau:Bayden Barber

PRESENT:

NKII Board Bayden Barber Chairman

Nigel How NKII Board Member, Wairoa Taiwhenua Melissa Ihaka Kahungunu ki Wairarapa Taiwhenua

Haami Hilton NKII Kaumātua

JB Heperi-Smith
Eruera Beattie
Brian Ruawai-Hamilton
Hayden Hape

NKII Deputy Chair, Tamatea Taiwhenua
NKII Board Member, Northern Taura Here
NKII Board Member, Southern Taura Here
NKII Board Member, Tamaki-nui-ā-Rua

Thompson Hokianga NKII Board Member, Heretaunga Taiwhenua

KAHC Trevor Moeke Chairman
Heather Skipworth Deputy Chair

Rawinia Lewis Deputy Cha

Mike Devonshire KAHC Board Director

NKII STAFF Chrissie Hape CEO

Ngaio Tiuka Director ENR

Ruth Wong Director, Smart Services & Communications Advisor Michelle Ferris Executive Assistant & Chair, NKII Board Administrator

Te Rangi Huata Events Advisor

Kerrin Fair Database Administrator

Hine Hape Finance Officer
Waiora Kireka Receptionist
Chris Karaitiana Te Kura Lead

Jeremy MacLeod Director, Te Reo Tikanga & Mātauranga

Danielle Keil Events Support
Mel Humphries Te Kura Coordinator

Shade Smith Taiao Team
Melissa White Iwi Partnerships

<u>IWI MEMBERS</u> See attached the actual attendance sheets of attendees.

1 APOLOGIES

We received apologies from the following individuals: Ngahiwi Tomona, Mere Tomoana, Hori Reti, Winipere Mayjor, Helena Hilton, Ngatai Huata, Helen Barlow, Tareha, Maraei Apatu, Peter Eden, Whare Neha, Waylin Tahuri-Whaipaanga, Shayne Walker, Raewyn Turner, Te Kaha Hawaikirangi, Anthony Pearce, Charles Hape, Ken Strothers.

1.1 Motion: To accept and receive the apologies

Moved: Mike Paku Seconded: Hayden Hape

CARRIED ALL

2 MAUMAHARA

2.1 A power point presentation was delivered as a tribute to those who passed away in 2022, accompanied by the supporting waiata "Mate Marie" by Stan Walker which was played during the presentation.

"Kei te tangi ā te ngākau I tera hunga, te mohio te hunga o rātau kua Haere ki te kapunipuni wairua ki te munga o te tangata e oki oki tang ate tini te mano no reira kei āku rangatira haere hoki atu rā kia rātau. Tenei taonga I mahue mai nei ā Mauitikitiki-ā-Taranga me ona tae whatu ko hupe ko roimata, no reira koutou te hunga kanohi atu tangi atu ki a ratau, kia koutou moe mai ra, moe mai ra, te poho o te Ariki e oki oki e". We have had three hundred whānau pass since our previous AGM.

3 MINUTES OF THE PREVIOUS MEETING

3.1 Motion: The minutes of the previous online AGM held on Saturday 27 November 2021 at the NKII Office, Tukituki Board Room, Level 1, Taikura House, 304 Fitzroy Avenue, Hastings, were verified and accepted as a true and correct representation of the proceedings.

Moved: Haami Hilton Seconded: Jerry Hapuku

CARRIED ALL

4 CHAIRMAN REPORT 2022

4.1 This year marked substantial changes, notably acknowledging the impactful role of former Ngāti Kahungunu lwi Chairman Ngahiwi Tomoana. His extraordinary 26-year tenure and dedication to the advancement of our community deserve recognition.

"Kei te rangatira e kore rawa te puna o mihi e mimiti ana mōu i whakapau kaha nei mō tō tātau iwi o Ngāti Kahungunu"

- Introduced the members of the Ngāti Kahungunu Iwi Board
- Addressed a roadshow and provided an opportunity in person with our Taiwhenua and Taura Here groups. Looking forward to the prospect of engaging with the Kahui Ohanga during an upcoming meeting of the board.
- We are facing challenges in certain aspects of our commercial endeavours, which are outlined in the annual report. Trevor Moeke, Chair of the Asset Holding Company, will be presenting this report. The opportunities are there to further engage in our investments and have appointed 4 new members to the KAHC.
- Government access to the three water services, health reforms, education, and economic development under the RMA require our active participation in discussions to represent our people.

- These changes have implications for our community. Ongoing dialogues will take place with both our people and the councils. The iwi is committed to supporting and advocating for our people.
- Addressed housing developments and opportunities, highlighting ongoing efforts in this area to provide healthy and affordable homes for whanau.
- PSGEs are collaborating despite intricate challenges and the iwi is committed to maintaining engagement in this area.
- **4.2** Bayden provided a brief video presentation that provided a summary of the Chairman's written report as documented in the 2021-2022 Annual Report Booklet.
- **4.3** The following are the key points from the provided information:
 - Successfully registered 1270 new members, strengthening our total to a formidable 38,584,
 - Distributed BTM Iwi Cards to 10,878 members,
 - supplied pātaka (fish) to support 120 whānau during tangihanga
 - Kahungunu successfully organised the Te Aratini Festival of Indigenous & Tribal Ideas at Dubai World Expo 2020
 - provided support for COVID-19 vaccination Stations throughout Kahungunu
 - granted 102 Tertiary Scholarships and 3 Research Scholarships
 - The Kahungunu Fish Hook Summit had over 200 attendees
 - Matariki Hunga nui events had a record attendance of 25,000 people across 5 events
 - Sponsored 91 teams and organisations
 - Focused on enhancing strong vibrant whānau and building strong partnerships
 - Bid farewell to Ngahiwi Tomoana, the longest-serving elected iwi leader in Aotearoa from Naāti Kahungunu
 - Welcomed 3 new members to the NKII Board and congratulated 7 re-elected members
 - Bayden Barber assumed the position of the newly elected Iwi Chairman, commencing his role on June 10th 2022
- **4.4** Questions: The Chair initiated a Q&A session for whānau members;
- 4.5 <u>Aramanu Ropiha</u>: highlighted current challenges stemming from past experiences. Drawing a parallel with Te Runanganui o Ngāti Kahungunu, the iwi faced a prolonged period of political receivership which took considerable time to overcome.
 - I would like to enquire: How is the iwi addressing the documentation and learning from these challenges, incorporating them into policies to prevent the reocurrence of similar mistakes that may pose future challenges?
 - Bayden stressed the significance of learning from history and avoiding reocurring errors. Completed reports and reviews offer support for Te Angawhakamua. Insights from Kahui kaumātua who were part of that journey are valuable. There's an effort to introduce new perspectives alongside long-standing ones. The goal is to prevent repeating mistakes. Ensuring robust processes, audits, and financial procedures, including the implementation of an Audit and Risk framework.
- A.6 Sheree Kururangi: raised questions about the Hokai Rangi Māori pathways, and inquired about the iwi actions regarding the Department of Corrections and the organisation's relationships.

 Bayden replied noting numerous ongoing initiatives in this realm. He acknowledged the difficulties encountered by individuals before entering prision and when reintegrating into the community. The efforts involve collaboration with the NZ police and the Department of Corrections. The team handling this work is experiencing positive progress.
- 4.7 <u>Jane Morrell</u>: inquired about the curriculum within schools and whether the iwi is involved in shaping a curriculum centered around Mātauranga Māori in the context of alternative education.

Ngāti Kahungunu developed a Mātauranga Strategy. Just a few weeks ago we engaged around 150 principals representing every kura in Hawkes Bay at the Taradale EIT. We posed questions about their approach to delivering Mātauranga Māori to our tamariki. Our aim is to ensure that our Kahungunu history is being accurately conveyed.

4.8 Motion: That the NKII Chairman Report for 2021-2022 be received and accepted

Moved: Tania Eden Seconded: Charles Ropitini

CARRIED ALL

5 KAHUNGUNU ASSETT HOLDING COMPANY CHAIRMAN REPORT

5.1 Kati rā kia ora tātau katoa, tēnā tātau katoa I roto I ngā ahuatanga o te wa. Recognised the waiata performed by the NKII staff and offered contextual information about it. The waiata addresses the numerous challenges encountered along the way, referring to the Wairoa River (Hopūpūhongenge). The current members are; Trevor Moeke, (Chair), Heather Te Au – Skipworth (Dep. Chair), JB Heperi-Smith, Barry Wilson and business manager Rawinia Lewis.

Over the last two to three years, we have faced challenging times, and our strongest efforts were made to reverse the situation. It is important to note that not every interaction within our community is built on friendship. Through various joint ventures and partnerships, we gained valuable insights with a notable reference to the lessons learned from the Takitimu Seafoods limited and the board review during the financial year. This financial year concluded in June, marking two years of navigating the pandemic. During this period, the board made a strategic decision to discontinue deep-sea operations leading to the sale of the deep-sea fishing vessel the Glomfiord.

The figures are stark, but our spirit remains unbroken. The equity value on the KAHC balance sheet remains robust, while the focus needs to be on improving revenue and cash flow.

In the process, significant creditors were associated with the operations, and the lwi took responsibility to address and resolve the situation.

Recent partnerships, particularly with TSL. Have evolved, with some no longer in effect, leading us to undertake a review. Amid the pandemic, we transitioned from serving 100 families to becoming an essential food provider. After the restructuring and altering management, our workforce within the operations now consists of 30 individuals. The AHC has initiated the Health check process, resulting in a loss exceeding \$5M during that period, as a result, the AHC had to undertake rebuilding and resetting efforts moving forward.

Our vision involves creating lasting residences for our community members, and we have established a dedicated company to oversee this endeavour. Progress has been made in building both human capacity and homes with construction underway in Napier.

Acknowledged Ngāti Kahungunu lwi Inc for introducing fresh strengths and a higher level of expertise through the new board members.

Apologies were received from, Ratahi Cross, Barry Wilson and Alex Guilleux.

Te Ao Māori holds 50% ownership stake in the fishing industry, and a five-year partnership has been established with Moana Fisheries. In this collaboration, Moana Fisheries was entrusted with quotabased catch responsibilities.

The deep-sea quota has been transferred to Sealord's, fostering new relationships that will shape our future endeavours.

Its been an honour to chair the board and have been in this position for three years and being apart of the growth and numbers.

5.2 Motion: To accept the Kahungunu Asset Holding Company Report 2021-2022

Moved: Brian Ruawai-Hamilton

Seconded: Nigel How

6 AUDITED FINANCIAL STATEMENTS 2021-2022

6.1 Les Foy delivered the Audited Financial Statements for the year 2021-2022. Crowe serves as the auditing firm for Ngāti Kahungunu lwi Incorporated and various other enterprises, including KAHC, Takitimu Seafood's Limited, K3 Development and Kahutia.

The group's outcomes are detailed in the annual report. Trevor has already addressed, the primary commercial entity overseeing all business that will generate dividends for the iwi, enabling us to support our community and enhance their health and well-being.

The financial statements of the group reflect the past year's events. While acknowledging the group's overall loss, it is crucial to understand the factors contributing to this loss. Notably, significant efforts have been made at the lwi level to address health concerns during the Pandemic. Significant investments have been made to enhance the well-being of the lwi, which is evident in the financial statements.

Regarding the audit, our company's objective is to comprehensively review the processes of the lwi, KAHC, and its subsidiaries to verify proper adherence to procedures.

I am pleased to report the financial statements accurately present the iwis activities for the year, and the balance sheet displays total assets amounting to approximately \$78 million. Our financial standing is robust, and our next objective is to pursue excellence in recovering a stable position. We anticipate several challenges ahead.

Expressed gratitude to the iwi for the opportunity to present and offered a willingness to address any questions regarding the group financial statements.

Questions from the audience raised two points:

- Adele Mohi-McGoverin: First, Three years ago Takitimu Seafood incurred a \$5 million loss, which escalated to \$10 million the following year, why was this not detected earlier? Additionally, what was the driving factor behind the iwi decision to acquire the deep-sea vessel despite its initial unsuitability for the intended purpose, especially given the supplementary expenses incurred for the vessel?
- 6.3 The auditor, responsibility involves the events within that timeframe and emphasises the points raised by Trevor and included in the annual report. We ended up in the worst part of history a World pandemic
- <u>Trevor</u> the decisions were taken at that juncture after careful deliberation. Unfortunately, the project yield did not come to fruition, and unfavourable weather conditions swiftly followed. The existing partnership structure had run its course and was presently undergoing a transition with renewed skills and potential for the future. It is crucial to emphasise that maintaining the link between residences and dividends remains a priority for the KAHC board.
- Mayne Ormsby: Te Whanganui-ā-Orotu Taiwhenua, I have come across discussions attributing the issues to COVID, both after the acquisition and potentially stemming from before. There is a sentiment that this situation is akin to Bayden inheriting a problematic situation, and there is an expectation that the fresh perspective brought by the new KAHC directors should prompt a comprehensive review of the purchase made in 2019. This entails examining the due diligence process, identifying any gaps or oversights, and subsequently sharing any findings with Iwi members.
- Aramana Ropiha; Thanked Trevor for sharing loss-related information, although the FLC shares were not mentioned. Grateful to NKII staff for full financials. Particularly focused on FLC status. Shares are at 5.8%, valued at \$15 million. Report values 2.5% at \$8 million. KAHCs 1.4% affects accuracy. Queries

why shares, initially integral and vertically integrated, were sold – they supported ACE fishing and property investment for Lobster processing. Vertical investment seems compromised, affecting value. Also, questions about shares' transfer to Ngāti Hineuru and its link to Kahutia Accord. There are glaring reporting gaps present.

- 6.7 <u>Trevor</u> FLC based in Te Anau, is a family associated with cray fisherman, and KAHC holds a significant partnership role. Amidst the weather challenges, I mentioned earlier, we reached out to ANZ partners for assistance, and they offered their support within their capacity. Furthermore, we leveraged our relationships, resulting in the temporary return of shares to FLC, with clear intentions for them to be eventually returned to KAHC.
 - Ngāti Hineuru stepped in by providing a three-year loan during this period. It's important to note that the shares were not sold; their transfer back to KAHC is planned, and they are being held for us in the interim.
- 5.8 Tania Eden Why has there been a lack of earlier reviews to address the losses connected to Takitimu Seafoods. Over the past three years, there have been financial setbacks, including losses with K3 and Napier Mussels Ltd. Have any reviews been conducted previously to identify the losses tied to Takitimu Seafoods and the cumulative losses over the last three years? This includes financial losses with K3 and Napier Mussels Ltd, where no returns wre made due to value impairments, recognised loss shares, and the Glomfyord and Kahutia cases.
 - Our community is seeking accountability and liability for these financial challenges. Why are the current board members still in place despite these decisions leading to financial losses? My question is, who should be held responsible and accountable for these losses. This situation has also impacted our Taiwhenua, as we wont be receiving a dividend this year which we heavily rely on.
- 6.9 <u>Trevor</u> Moving forward, accountability and liability revolve around our actions. Admittedly, not all past decisions were ideal. K3 activities have been temporarily halted, and Kahutia involves a carbon adjustment.
- 6.10 <u>Bayden</u> Recognised the discomfort of the situation and emphasised proactive approach. Assured a renewed focus and ongoing attention. As the lwi Chair, highlighted continuous monitoring of financial data. Addressed past challenges and acknowledged the recruitment of expertise to steer progress and improve the organisations trajectory.
- 6.11 Matt Mullany The new directors are congratulated for joining the board and endorsing todays discussions. Members express concern about a \$25 million loss in the past three years constituting a significant portion of net equity. The approach appears to involve asset sales for short-term gains. The role of COVID is considered, but the lack of information prevents conclusive assessments of performance. This leads to emphasising the need for accountability.
 - Kindly request the audited accounts and financials be provided 20 days before the AGM. We appreciate Ruth Wong transparent and timely communication. There was an inquiry about the completion of the June 2021 audit, to which Les Foy confirmed its completion.
 - Additionally, we are interested in understanding the measures the company employs to ensure the business model and strategy remain effective and adaptable to changing circumstances in a timely manner. What is the company's forecasting horizon? Where do you anticipate encountering the most significant challenges, and how do you plan to gauge the financial outcomes for the upcoming year?
- 6.12 <u>Bayden</u> We have established an Audit and Assurance Risk committee to assist the KAHC Board, which includes an independent review for better insights. Our forecasting extends a year ahead, with the KAHC board offering both monthly and annual projections. The biggest part of our business is within the quota. There are opportunities to leverage and need to navigate this process.
- 6.13 <u>Mike Paku</u> To begin, I'd like to express gratitude to you and the board for embracing accountability. It's been six to seven years since we last had the opportunity to gather in this manner. Reflecting on our actions during this time, we have celebrated hosting brief 45-minute AGMs, yet we find ourselves

questioning the current state of our company. When discussing accountability, we must turn the lens inward as well, to ourselves as whānau.

It is essential to acknowledge that the company's situation was not solely shaped by its own actions; we also played a role by not holding the company accountable. Despite the decisions that led to a loss of \$25 million, it's not just the financial loss that concerns us; it's the lost opportunities that hurt the most. Opportunities worth \$60 million slipped through our fingers due to choices that were not optimal. We have made decisions, appointments and practices that haven't served us well, often defending those choices instead of facing the truth.

Our balance sheet might show strength, but what truly matters are the right appointments. As shareholders, we hold the responsibility to hold KAHC accountable. We did not appoint the board; that responsibility lies with Ngāti Kahungunu lwi Incorporated. However, we must also take ownership of the consequences that have unfolded. KAHC makes appointments to its subsidiaries, and we must hold them to the same standard. It's imperative that we place individuals in positions where they can genuinely aid our growth and progression.

Bayden, you mentioned that your presence on the KAHC board is to maintain a close connection with shareholders, a practice that has been consistent. My question for you pertains to accountability. As the lwi chair, do you believe that your dual role as both a chair and director is a wise choice? This raises the concern of effectively navigating the responsibilities of chair while ensuring proper accountability within KAHC. There's a policy in place that dictates the lwi Chair should not also be a company director, a principle even Ngahiwi adhered to. I encourage you to contemplate whether this arrangement remains prudent and aligns with our goals.

In essence, it's time for reflection and consideration. We are at a pivotal juncture where we must candidly evaluate our decisions and practices, challenging ourselves to make choices that genuinely lead us forward.

- **6.14** <u>Jenny Mauger</u> would like to be reassured that looking at the selection of the Asset Holding Company people come with in-depth knowledge of the industry, and fisheries science.
- 6.15 <u>Tania Eden</u>, acknowledged the NKII kaimahi who assisted our Taiwhenua, in particular, Ruth Wong, Shade Smith, Ngaio Tiuka, Hine Hape my question is do the operations

6.16 Motion: To accept the financial statements 2021 - 2022

Moved: Mike Paku Seconded: Kane Koko

CARRIED ALL

7 RE-APPOINTMENT OF AUDITOR

7.1 Motion: To accept the Re-appoint of Crowe as the Independent Auditors

Moved: Gail Greening
Seconded: Daphanie Moeke
Abstained Tania Eden

CARRIED ALL

8 ANNUAL PLAN

This is viewable on our website and in the current Annual Report

9 **CLOSURE OF MEETING**

Kanui te mihi ki a koutou, koutou te hunga kua tatū nei ki tēnei hui-ā-tau, Nō mātau te maringinuia koutou, koutou ngā waewae, koutou ngā ringa ringa o tēnā hapū o tēnā hāpu o tēnā Taiwhenua, o tēnā PSG haere āke

to tātau nei rohe o Ngāti Kahungunu. Tēnei ā mātau te pōari, tēnei mātau ngā kaimahi, tēnei mātau ngā piringa e mihi nei ki a koutou katoa Ngāti Kahungunu. Nō reira ko tātau nei waiata e tū tātau katoa.

The session concluded with a waiata tautoko -"Te Reo o Takitimu" followed by a karakia led by Thompson Hokianga.

Ngāti Kahungunu lwi Incorporated AGM concluded at 1.14pm



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NGĀTI KAHUNGUNU IWI INCORPORATED HUI A TAU

Saturday, 26 November 2022 - Splash Planet, Hastings, 11am

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