

Hoea rā



Ngāti Kahungunu Iwi
INCORPORATED

Annual Report 2024 - 2025

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Ngāti Kahungunu Iwi takes pride in hosting 11 Matariki Events in the Kahungunu rohe.



Purpose, Vision & Mission

Ngāti Kahungunu Iwi Incorporated, with the mandate to represent the people of Ngāti Kahungunu, is the governing body for all aspects of Ngāti Kahungunu Iwi development.

The purpose of Ngāti Kahungunu Iwi Incorporated is to:

- Promote or assist the education of Ngāti Kahungunu Iwi
- Promote the custody and preservation of the beliefs, customs and language of Ngāti Kahungunu Iwi
- Promote the social and economic welfare advancement and vocational training of Ngāti Kahungunu Iwi
- Promote personal, whānau and community health and wellbeing and raise the living standards of Ngāti Kahungunu Iwi
- Promote high quality communications to and for the benefit of the members of Ngāti Kahungunu Iwi

Strategic Objectives

In September 2001 consultation with whānau throughout the rohe of Kahungunu occurred. Whānau shared their views, aspirations and desires which helped shape the development of a vision to guide Ngāti Kahungunu into the future. The vision, known as Kahungunu 2026, outlines the vision and mission statements and seven identified strategic objectives to focus on. The Ngāti Kahungunu Iwi Incorporated planning framework continues to outline priorities, activities and desired outcomes that link directly to the seven strategic objectives within the Kahungunu 2026 vision.

The seven strategic objectives are:

- Ngāti Kahungunu - Culturally Strong
- Ngāti Kahungunu - Healthy and Vibrant Whānau
- Ngāti Kahungunu - Economically Strong
- Ngāti Kahungunu - Informed and Participating Citizens in the World
- Ngāti Kahungunu - Independent and Self Determined
- Ngāti Kahungunu - Healthy, Thriving and Sustainable Environment
- Ngāti Kahungunu - Making our Mark

Vision Statement

“Kahungunu - ki te whaiao, ki te ao mārama”

Achieving excellence in all areas of our lives

Mission Statement

Kia maumahara ki te mana āhua ake o Ngāti Kahungunu

Uphold the absolute uniqueness of the living breath of Kahungunu

“To enhance the mana and well-being of Ngāti Kahungunu Iwi”

Reporting

Ngāti Kahungunu Iwi Incorporated has a responsibility to provide its membership with an Annual Report, accounting for the activities and performance of the previous financial year, 1 July 2024 – 30 June 2025. This report outlines progress made against the objectives set in the 2024–2025 Annual Plan. It also highlights key initiatives undertaken to grow and strengthen our membership registration database, while providing a clear overview of the organisation’s overall performance. The report further details changes in the value of iwi assets, the distribution of profits, and includes the summary financial statements, ensuring transparency and accountability to our iwi members.

Chairperson's Report



Ngāti Kahungunu ki te whaiao ki te ao mārama, tīhei mauriora!

He rārangi maunga tū tonu, he rārangi tāngata, ngaro noa!

Heoi anō, e ngā mate huhua o te tau kua pahure ake nei, rātou te hunga kua mene atu rā ki te pō, haere, haere, haere atu rā. Ko Bill Blake te kaumātua tuatahi o NKII i hinga nei i te tau nei,

nō reira moe mai rā e koro. Tātou ngā mahuetanga mai o rātou mā, huri noa, tēnā tātou. Kei ngā tukemata o Kahungunu, kei ngā maunga whakahī, kei ngā wai tukukiri o ngā tīpuna mātua tēnā tātou katoa.

I kiā ai te kōrero, Ko Kīngi Tūheitia ki te rangi, ko Te Arikini, Kuīni Ngā Wai Hono i te Pō ki te whenua! Kātahi rā tana Koroneihana tuatahi me tana kauhou kōrero ki te motu. Rire rire hou Paimārire!

He tau taki toru hou, he poari hou anō hoki! E mihi atu ana ki ngā mema poari o mua, arā, a Thompson Hokianga, a Nigel How, a Eruera Beattie, a Jenny Nelson-Smith, a Hāmi Hilton i ā rātou mahi rangatira i roto i ngā tau. Ka heke mai he tētēkura, ka ara mai rā he tētēkura! Nau mai ngā mema poari hou, a Crystal Edwards, a Esta Wainohu, a Anthony Tipene-Matua, a Cordry Huata, a Te Aihurangi Tangiora hei tāpiri atu ki ngā mema o mua, a Hori Reti, a Hayden Hape, a Melissa Ihaka, a Brian Ruawai Hamilton.

This year marked our Triennial elections, which saw half the board renewed. We acknowledge the service of those board members who did not return for the extensive mahi they contributed whilst on the board. We acknowledge our new and returning board members and look forward to weaving in their skills and experience as we navigate the next three years together.

Last year was challenging in that there were national mobilisations against the Coalition Government (Hīkoi and Kotahitanga hui) along with submissions on the numerous pieces of legislation that seek to negate our rights as tangata whenua. Our iwi's journey over the past year has been marked by resilience, unity, and ongoing commitment to the betterment of all Kahungunu whānau, hapū, and communities. As we reflect on the challenges faced and the milestones achieved, I mihi to every one of you for your unwavering support and aroha, which have been the foundation of our collective progress.

This year, our Board is focused on strategic priorities that align with our long-term vision. We have strengthened our governance structures, reviewed key policies, and ensured enhanced accountability and transparency. I acknowledge the commitment of our past and current Board members, our kaumātua, and advisors, who have contributed their wisdom and guidance.

A major achievement was the successful completion of our strategic review for the new Kahungunu 2050 strategy, which engaged voices from across our Taiwhenua and Taurahere constituencies, kaumātua, rangatahi, and whānau. The extensive feedback received from the two-month road show has informed the recalibration of our organisational values and reaffirmed our commitment to Ngāti Kahungunu wellbeing outcomes. A presentation of the feedback will be given at the Annual General Meeting.

I would like to acknowledge our CEO, Chrissie Hape and her team for their mahi in improving the wellbeing outcomes of our people.

- **Whānau Wellbeing:** We have expanded our support for health, education, and housing initiatives, including partnerships with local providers and government agencies to address the pressing needs of our people. Our Te Ara Mātua and Te Ara Toiora are a testament to the iwi's focus on wellbeing, with nationally recognised kaupapa being led by our team.
- **Housing:** Our housing team in particular deserves recognition for responding swiftly to the increased demand for safe, affordable

Chairperson's Report

homes. Collaborative efforts with government agencies, Councils and commercial developers have seen the completion of a number of key housing projects. This is a hugely exciting time for our housing aspirations.

- Education and Rangatahi: Our rangatahi are the heart of our future. This year, we increased scholarships and initiated the inaugural Kahungunu Education Symposium. We have formalised relationships with tertiary providers to ensure our youth have pathways to success grounded in mātauranga Māori.
- Economic Development: The iwi's economic arm has continued to deliver strong results. We navigated a challenging economic climate with prudent investment decisions, consolidation of our fisheries and whenua (Tautāne Station), and the growth of our commercial portfolio. Profits have been reinvested into social and cultural initiatives, ensuring intergenerational benefits.
- Environmental Kaitiakitanga: Our deep connection to te taiao has inspired projects in restoration, sustainable land use, and waterway protection. Our Taiao team continue to collaborate with local marae taiao champions, councils and Taiwhenua to ensure the revitalisation of awa and enhanced guardianship of our natural resources. Our Fishhook Summit continues to be a key event on our annual calendar for kaitiakitanga of our Taiao.
- Cultural Revitalisation: we continue to invest in the revitalisation of te reo Māori and cultural practices. We continue to support important kaupapa such as Toitū Te Reo, and events such as Waitangi Day, Matariki, Kahungunu Kapa Haka Festival, increasing numbers of participants engaged in their Kahungunutanga, reflecting a community proud of its identity and future. Our Communications team continue to keep our people informed and up to date in all matters relating to our iwi.

The financial performance of the iwi has remained robust despite volatile market conditions. Our investments have been carefully managed to mitigate risk while seeking sustainable growth. This prudent approach has ensured that we are able to continue supporting our social, cultural, and economic programmes.

A summary of our financial position and detailed accounts are provided in the Finance section of this report.

The coming year presents both opportunities and challenges. Major projects are planned in housing, education, and environmental restoration. We will continue to invest in our people, prioritise whānau wellbeing, and advocate for the rights of Ngāti Kahungunu. You would have seen the recent announcement to establish Te Toka Tū Moana o Ngāti Kahungunu (Kahungunu Health Authority) as a waka to drive health and well-being for our people. Kua takoto te mānuka, ā, mā mātou anō te mānuka e hiki!

I encourage all whānau to remain engaged, to contribute ideas, and to hold us to account. Our progress depends on the collective energy and wisdom of our people.

Ngāti Kahungunu is defined by resilience, unity, and the unbreakable bonds of whakapapa. Our journey continues, guided by the wisdom of our ancestors and the aspirations of our mokopuna. As Chair, I am humbled to lead and proud of all we have achieved together. Let us move forward, united in purpose and heart, for the benefit of all Ngāti Kahungunu, today and for generations to come.

Ko ngā pae tawhiti whāia kia tata, ko ngā pae tata whakamaia kia tina!



Bayden Barber
Chair

Ngāti Kahungunu Iwi Incorporated

Chief Executive's Statement



Tēnā koutou e te whānau whānui o Ngāti Kahungunu,

Tuatahi me mihi au ki te hunga kua mate. Moe mai rā, moe mai rā.

Kia okioki koutou i te ao wairua, kei tua o te pae.

Ka tangi tātou, ka tangi. Ka maumahara anō mātou ki a koutou.

Ki te hunga ora e tohe tonu ana i raro i tēnei kaupapa tōrangapū, ka rongo mātou ki a koutou, ka tautoko mātou i ō koutou whakaaro.

Ka haere tahi tātou ki te whawhai mō te tika me te pono.

As we reflect on the past year, we do so with pride, resilience, and a deep sense of responsibility. The shifting political landscape has tested our resolve, but it has also reaffirmed the strength of our whakapapa and the unwavering commitment we hold to our whānau, hapū, marae, and Iwi.

This report and those from the Directorates capture the mahi of our Tari and partners - work that has been shaped over five years of strategic planning, collaboration, and advocacy. From housing developments to education initiatives, environmental protection to social wellbeing, every kaupapa is rooted in our collective vision: Kahungunu 2026.

We've faced challenges, including financial constraints and policy changes, but we've responded with innovation, unity, and aroha. Our Housing team continues to deliver homes and hope. Our Mātauranga team uplifts our tamariki and rangatahi. Our Taiao champions protect our whenua and wai. Our social wellbeing programmes, despite setbacks, remain a beacon of transformation and we continue to return benefits to our members through events, scholarships and sponsorships.

This year also marks a significant step in governance, as we prepare to align our constitutions with new legislative requirements i.e. Māori Fisheries Amendment Bill, Charitable Trust and Incorporated Societies Act - ensuring our structures reflect both tikanga and compliance.

The 2024/25 year was marked by significant progress across strategic priorities, despite external pressures from political and financial shifts. Ngāti Kahungunu Iwi Inc continued to advance its Kahungunu 2026 vision through targeted mahi in housing, education, environmental advocacy, social wellbeing, and governance.

Key Highlights

- **Political Advocacy:** Ongoing monitoring of government movements and legislation impacting Māori priorities.
- **Strategic Implementation:** Continued rollout of initiatives developed over the past five years, aligned with Directorate goals.
- **Financial Position:** Reduced dividends prompted a shift in funding strategy. Surplus reflects capitalisation of housing assets, not available cash.
- **Housing:**
 - 20 of 34 papakāinga homes completed; remaining due by September.
 - First affordable rental development (Ōtāne) near completion.
 - Temporary accommodation and critical repairs delivered across Hastings and CHB.
- **Education & Scholarships:**
 - 101 scholarships approved, totalling \$64,000.
 - Over \$200,000 invested in community projects.
 - 40+ Ki te Ao Mārama podcasts now available.

Chief Executive's Statement

- **Taiao Advocacy:**

- Focus on water access, whenua Māori, and flood protection research.

- **Social Wellbeing:**

- Paiheretia programme discontinued due to government reprioritisation.
- Te Ara Matua progressing with support from Oranga Tamariki.
- Data systems in development to track impact and inform future investment.

- **Governance:**

- Constitutional amendments underway to comply with Māori Fisheries Amendment Bill and other legislative changes.

Looking ahead Ngāti Kahungunu Iwi Inc remains committed to upholding its obligations to whānau. The coming year will focus on strengthening partnerships, enhancing capability, and continuing to deliver kaupapa that uplift our people and protect our taonga.

To our whānau: thank you for your trust, your voice, and your unwavering support. We move into 2025/26 with clarity, purpose, and a deep commitment to serve.



Chrissie Hape

Kaiwhakahaere Matua - Chief Executive



Te Matatini 2025 Competitions - NKII sponsored all teams representing Kahungunu.

Our Year at A Glance 2024-2025

Supported the inaugural Toitū Te Reo Symposium

Sponsored the Toitū Te Tiriti Hikoi to Parliament

Led the Kahungunu Living Longer Immunisation Campaign

Hosted the first Kahungunu Takiwātanga Wānanga

Launched the Te Amorangi ki Mua working group to propose a Kotahitanga model

Hosted the Kotahitanga Hui-ā-Motu at Omaha Marae

Hosted the National Iwi Chairs Forum in Heretaunga, acknowledged iwi taumata

Planned, led and managed the 'Kahungunu2050' Strategic Vision Consultation Hui

Hosted the inaugural Kahungunu Mātauranga Symposium – awarded Kahungunu champions

Hosted the 14th Annual Fish Hook Summit

Facilitated the triennial 2025 election of NKII Board

Commemorated the 200-year anniversary of the Te Pakanga o Pakake event

Hosted annual iwi flagship events including Waitangi Day, 11 Matariki events held throughout the Kahungunu rohe and the AGM Pā Sports Day

Provided regular media releases and panui through iwi communication network including website and facebook

Celebrated 10 year anniversary of Tihei Kahungunu publication

Opened the new Te Ara Matua Hubs in Hastings and Napier and new staff employed to fulfil new contracts

Registered 1207 new iwi members

The Taiao team have advocated, opposed, secured, supported, facilitated, and submitted where necessary to protect the iwi Taiao objectives

Facilitated submission workshops to educate whānau on submission creation

Submitted on legislative reforms, including the fast-track process, Local Water Done Well (Three Waters), RMA reforms, and Fisheries Act amendments and Treaty Principles Bill

Turned soil in Ōtane for first of Whai Kainga Whai Oranga housing initiative to provide warm healthy affordable homes

Completed multiple papakāinga developments, including 20 homes in Ōtane

Provided critical repairs to 37 homes affected by the Cyclone Gabrielle

Provided sponsorship funding to 77 individuals and 19 groups who participated in sporting or cultural events at a national or international level

Awarded 101 taura with a tertiary education grant

Iwi protests the sale of Kahuranaki Station



Board Members 2025-2028



Bayden Barber

Chairman

Ko Te Whanganui-a-Tara te maunga
Ko Waingōngoro te awa
Ko Waimārama te marae
Ko Taupunga te whare
Ko Tiakitai te tangata
Ko Ngāti Kurukuru te hapū
Ko Ngāti Kahungunu te iwi
Ko Tākitimu te waka
Ko Bayden Barber tōku ingoa



Cordry Huata

Kaumātua Representative

Mangaroa ki te rangi, Ramoto ki te whenua
Ngā mihirau aroha o Hineterā, o Hinemihi, o
Kahuoterangi
Purea ake rā e ngā hau o Rongokako, o
Maungaharuru o Whakapunaki
Purea ake rā e ngā wai o Ngaruroro, o Mohaka, o
Waiau o Te Wairoa
Ngāti Kahungunu korou noa
Takitimu korou ora
Ko Cordry Huata e mihi



Hori Reti

Te Whanganui-a-Ōrotu Taiwhenua Representative

Ko Maungaharuru te maunga
Ko Tūtira te waiū
Ko Te Ngaru te awa
Ko Tangitū te moana
Ko Tāngoio te marae
Ko Hori Reti tōku ingoa



Crystal Edwards

Heretaunga Taiwhenua Representative

Ko Kahurānaki te maunga
Ko Ngaruroro te awa
Ko Takitimu te waka
Ko Ngāti Hāwea te hapū
Ko Pānapa te tangata
Ko Ruahāpia te marae
Ko Ngāti Kahungunu te iwi
Ko Crystal Edwards tōku ingoa



Esta Wainohu

Te Wairoa Taiwhenua Representative

Ko Moumoukai te maunga
Ko Nuhaka te awa
Ko Ngāti Te Kauaha te hapū
Ko Ngāti Rakaipaaka te iwi
Ko Ngāti Kahungunu te Iwi whanui
Ko Manutai te Manutai te marae
Ko Takitimu te waka
Ko Esta Wainohu tōku ingoa

Board Members 2025-2028



Anthony Tipene-Matua

Tamatea Taiwhenua Representative

Ko Te Awa Putahi te maunga
Ko Taurekaitai te awa
Ko Ngāti Kere te hapū
Ko Ngāti Kahungunu te iwi
Ko Rongomaraeroa te marae
Ko Takitimu te waka
Ko Anthony Tipene-Matua tōku ingoa



Hayden Hape

Kahungunu ki Tāmaki-nui-a-Rua Taiwhenua Representative

Ko Kaitoke te marae
Ko Ngāti Pakapaka te hapū
Ko Tākitimu te waka
Ko Ruahine te maunga
Ko Manawatū te awa
Ko Ngāti Kahungunu te iwi
Ko Hayden Hape tōku ingoa



Melissa Ihaka

Kahungunu ki Wairarapa Representative

Ko Takitimu te waka
Ko Rangitūmau te maunga
Ko Ruamāhanga te awa
Ko Ngāti Kahungunu te iwi
Ko Hurunui-o-Rangi te marae
Ko Melissa Ihaka tōku ingoa



Te Aihurangi Tangiora

Taura here Representative

Ko Taupiri ki Te Mahia ratou ko Moumoukai ko Whakapūnake ko Mauao ōku maunga
Ko Whāngawehi ratou ko Nuhaka ko Te Wairoa ko Tauranga Moana ōku awa
Ko Kurahaupo ratou ko Takitimu ko Matātua ōku waka
Ko Rongomaiwahine ratou ko Rakaipāka ko Te Tokorima a Hinemanuhiri, ko Ngāti Kahungunu ko Ngāi Te Rangi ōku iwi
Ko Te Aihurangi Te Kauru Tangiora tōku ingoa



Brian Ruawai-Hamilton

Taura here Representative

Ko Waikaremoana te moana
Ko Waiau te awa e whāngai nei i te whenua me te tangata
Ko Rangīāhua, ko Te Kuha, ko Arimāwhā ngā marae
Ko Tamaterangi te tangata
Ko Brian Ruawai-Hamilton tōku ingoa

Staff Members

2024-2025



Chrissie Hape
Chief Executive



Ruth Wong
Director of Smart
Services and
Communications
Advisor



Chrissie Hape
Acting Director of
Te Reo,
Tikanga and
Mātauranga



Ngaio Tiuka
Director of
Environment and
Natural
Resources



Melissa White
Director of Te
Ara Toiora and
Kaiwhakahaere
Te Ara Mātua



Steve Gordon
Director of
Kahungunu Kāinga
(Housing)



Tawehi Munro
Iwi Partnerships
Mātauranga Manager,
Ministry of Education



Shade Smith
Environment &
Natural Resources
Senior Analyst

Kahungunu Kāinga (Housing) Team



Jane Cunningham
Kaiārahi



Hannah Kupa-Elliott
Kaiāwhina



Tori Paewai
Kaiāwhina

Smart Services Team



Hine Hape
Finance Officer



Michelle Ferris
Executive Assistant



Kerrin Fair
Database
Administrator
Office IT Expert



Te Rangi Huata
Events &
Promotions
Manager



Danielle Keil
Special Projects
& Events Support



Waiora Kireka
Receptionist/
Administrator

TE ARA TOIORA



Krystal Haimona
Kaiwhakahaere Hōtaka,
Rangapū Iwi - Strategic Lead,
Iwi Partnerships



Ana Carroll
Programme Manager



Angel Eru
Administrator and
Finance Support

Te Ara Mātua Team



Chris Karaitiana
Community
Capability Advisor



Daveen Kupa
Senior Business
Advisor



Georgina Te Amo
Commissioning Lead



Janice Stevens
Programme Advisor



Okeroa Kupa-Elliott
Coordinator and
Admin Support



Te Uira Meihana
Coordinator and
Admin Support



Rowena Batt-Woods
Collaborative Pathways
Co-ordinator

Te Kura - Family Harm Team



Nicosia Webster
Kaiwhakahaere



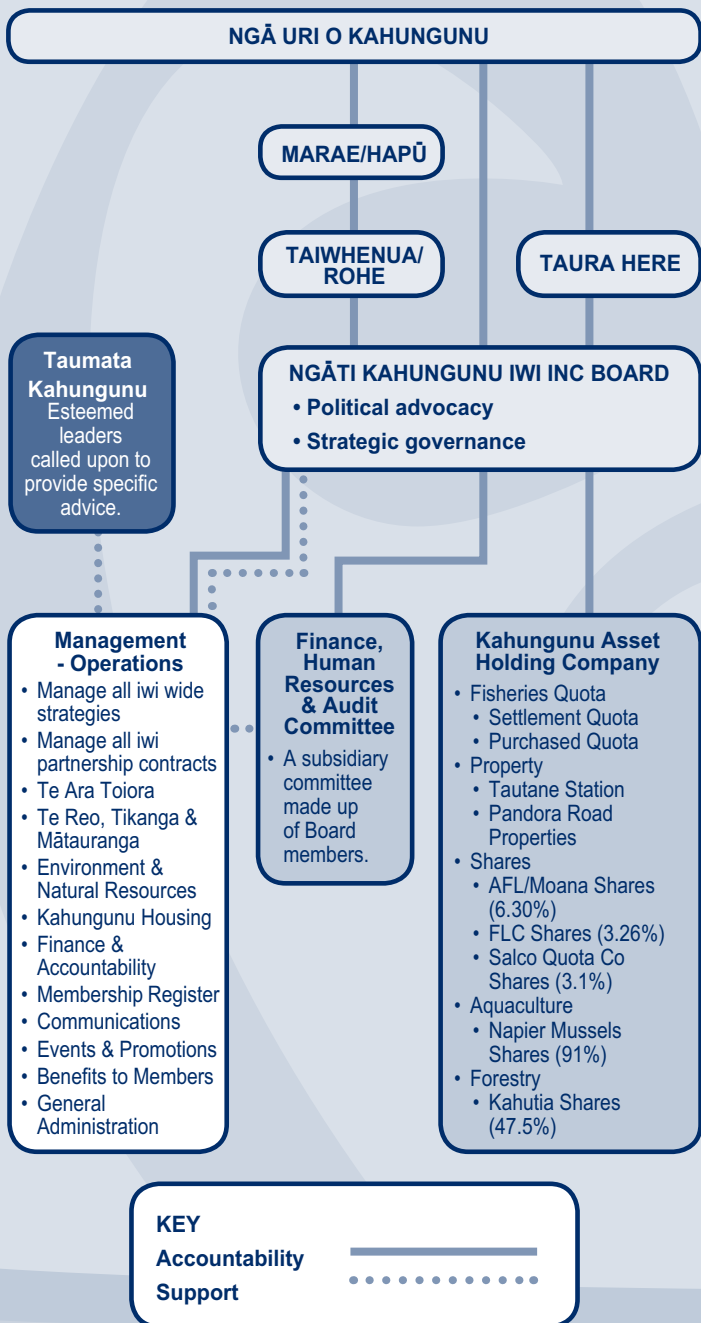
Krystal Ederveen
Kairuruku



Annie Sutton
Poutātari

Ngāti Kahungunu Iwi Incorporated Organisation Structure

Ngāti Kahungunu Iwi Incorporated is governed by ngā uri o Kahungunu through its constitutional organisational structure. This diagram depicts the structure of the iwi from marae/hapū to governance and through to management and workstream level.



Te Reo, Tikanga & Mātauranga

Te Reo, Tikanga & Mātauranga

Ngāti Kahungunu Iwi Inc. continues to champion the revitalisation of Te Reo Māori and the advancement of Mātauranga Māori through strategic initiatives that empower whānau, uphold cultural identity, and strengthen iwi leadership. Despite political and financial challenges, the iwi remains committed to fostering language, education, and rangatiratanga across its rohe.

Te Reo Māori is a cornerstone of identity and wellbeing for Ngāti Kahungunu whānau. It enables the recognition of whakapapa, cultural values, and practices, and enhances self-worth and community participation. Internationally, Te Reo is a symbol of Indigenous strength and values-driven leadership.

Ngāti Kahungunu Iwi Inc. advocates for the use of Te Reo in homes and businesses, promoting the preservation of Ngāti Kahungunu customs and language. Following the departure of the Director of Te Reo, Tikanga and Mātauranga, Dr Jeremy Tātere MacLeod, a review of the Kahungunu Kia Eke strategy was commissioned to assess progress and plan next steps. However, reduced KAHC dividends and political shift such as the removal of Te Reo and Te Tiriti o Waitangi principles from government policy constrained funding. Dr Tātere MacLeod continued the revitalisation of te reo Māori through Kauwaka which was established in 2020 as a vehicle to contribute to the language and cultural revitalisation efforts within Ngāti Kahungunu.

Key Activities (2024–2025)

- **Toitū Te Reo Festival (August 2024):**
Over 5,000 attendees participated in workshops and seminars catering to all proficiency levels. The event aligned with Kahungunu Kia Eke outcomes and celebrated reo revitalisation.
- **Kura Reo Events:**
Crown funding limitations impacted the delivery; this priority will be reviewed during the strategy refresh.

Quality education is essential for whānau to enhance earning potential, skills, health, and mana motuhake. The refreshed Mātauranga Strategy set a clear action plan to address inequities and promote lifelong learning. The strategy is embedded across all Tari functions including: Events, Te Ara Toiora, Te Reo, and Taiao, creating opportunities to engage whānau of all ages. Building Tiriti-based relationships with the Ministry of Education and other Crown agencies remains a priority.

Key Activities (2024–2025)

- **Te Ao Mārama Podcast Series:**
Now featuring 43 episodes, the podcast explores iwi knowledge and priorities, bridging cultural gaps and promoting Mātauranga Māori.
- **Tiro Maroro Pilot Project:**
A co-designed evaluation framework with Heretaunga schools and kindergarten, focused on restoring rangatiratanga in education. The draft report is nearing completion.
- **Mātauranga Symposium (January 2025):**
A well-attended event that brought together educators, whānau, and officials to reflect on Māori learner engagement across all education levels.
- **Discontinuation of STEM Forum:**
Legislative changes led to the forum's closure, redirecting efforts to a shared data project aimed at identifying intervention points for Māori student achievement.

The Ngāti Kahungunu Mātauranga Strategy, remains the guiding pou for our iwi education aspirations. This year we celebrated its activation through flagship initiatives that reconnected whānau to mātauranga and built new pathways for learning, collaboration, and success.

Te Reo, Tikanga & Mātauranga

The Te Ao Mārama Podcast initiative will continue as we provide ongoing support to showcase leadership and inspire emerging rangatira. The organisation is committed to providing Internship & Mentoring Programmes to help nurture future iwi leaders.

Tawehi Munro

Senior Iwi Partnership Advisor



Inaugural Mātauranga Symposium Awards Night, Te Korou Whangataua me te whānau – recipient of the Te Reo me ona Tikanga Award 2025.



Hayden Hape – Overall Kahungunu Mātauranga Symposium Champion Award Recipient 2025

Te Taiāo Me Ōna Rawa



Te Taiwhenua o Heretaunga Takes
Maraekakaho Quarry Consent Fight to High
Court in February 2025 – and they won.

Ngāti Kahungunu advocates for the protection and restoration of our environment, and empowers whānau and hapū to exercise their taiao rangatiratanga and to live as 'tangata whenua'. We acknowledge the intrinsic link between identity, well-being, our values and te ao turoa – expressed through our taonga, mahinga kai and associated practices. Over the last 12 months, the Kahungunu Taiao team has been actively engaged in environmental monitoring, research, and advocacy on critical issues, including:

- Rivers and flood control research - Mana Awa, Mana Whenua, Mana Tangata, restoring space for our waterways, Ngaruroro and Tukituki.
- Groundwater and hydrological processes research to future-proof groundwater management.
- Waterway monitoring, cultural assessments, audits, hapū and whānau support and capability building - Makaroro, Blackbridge Landfill, Tutaekuri, Awatere, Paritua, Karewarewa, Ngaruroro, and Wairoa.
- Marine research: Work on the Marine Cultural Health Index, marine carbon dioxide removal, mussel spat collection, seafloor springs, pāua research, and ocean acidification.
- We emphasise the reciprocal relationship between research, monitoring, and policy development. The evidence we gather both strengthens environmental management and informs policy, creating a cycle of continuous improvement and adaptation.

Ngāti Kahungunu Freshwater Objectives

- Revitalise the Mauri of waterways.
- Restore and repatriate Mahinga Kai.
- Protect, restore, maintain safe and reliable waimāori sources.
- Ensure rangatiratanga and kaitiakitanga is recognised and provided for.
- Safeguard pepeha o ngā wai (traditional waters) are safe for swimming, immersion, cleansing and rituals (Uu).

Te Taiao Me Ōna Rawa



- Protect waahi taonga, waahi tapū.
- Protect whakapapa of waterways and natural systems.
Our commitment has been to advance taiao aspirations through collaboration and transparent advocacy. This year, alongside hapū and Taiwhenua, we have:
- Advocated for Heretaunga and Ahuriri Freshwater (TANK) Catchment Plan, focusing on restoration, protection, and water quality/quantity targets (awaiting Environment Court evidence exchange).
- Opposed Ruataniwha groundwater takes to protect diminishing groundwater, streams, springs, mauri, and mahinga kai (awaiting Environment Court ruling).
- Secured recognition of outstanding waterbodies in Hawke's Bay (successful Environment Court ruling).
- Supported opposition to the Maraekakaho Quarry in a floodplain (successful High Court ruling).
- Continued involvement in consent condition implementation for gravel extraction (Tukituki, Tūtaekurī, Ngaruroro), Wairoa Wastewater, and Ravensdown stormwater and air discharge.
- Submitted on legislative reforms, including the fast-track process, Local Water Done Well (Three Waters), RMA reforms, and Fisheries Act amendments.

This year we hosted the 14th Annual Kahungunu Fish Hook Summit – Measure, Monitor, Manage and Restore – which showcased work from across our rohe. We have also been invited by Te Wai Māori Trust to help host the National Māori Freshwater Fisheries conference in late 2026 or early 2027 (TBC).

The focus remains on asserting our rangatiratanga and protecting the environment for the well-being of current and future generations.

Ngaio Tiuka and Shade Smith

www.kahungunu.iwi.nz/environment--natural-resources

Te Ara Toiora - Pathway to Wellbeing

At Ngāti Kahungunu Iwi Incorporated we remain committed to working with whānau and key partners to tackle entrenched social inequities that disproportionately impact our whānau and hapū. These persistent challenges including financial hardship through the cost of living crisis, high unemployment and lower household income contribute to; family harm that erodes whānau stability and safety; the lack of economic equality and purpose; disproportionate representation in the justice system, perpetuating cycles of disadvantage; limited access to affordable housing, creating insecurity and unhealthy living conditions; and systemic and institutional barriers to equal opportunities all continue to undermine whānau wellbeing the vitality and prosperity of our, hapū and iwi.

Our strategic objective of 'Strong, Vibrant, and Healthy Whānau and Hapū' guides our efforts to address these inequities. We are dedicated to supporting our whānau to achieve economic self-sufficiency and stability, live free from violence and harm, access quality education, training, and employment opportunities, enjoy good health and wellbeing, and to strengthen whakapapa connections.

We listen to and amplify the unfiltered voices of our whānau, to shape our approach and inform partnerships with Crown agencies and Kaupapa Māori service delivery providers. Our commitment to whānau-centricity ensures that our efforts remain focused on the needs, aspirations, and priorities of our people as determined by them. By amplifying whānau voice and partnering with like-minded organisations, we co-create transformative change that honours the mana of our whānau. Programmes like Te Ao Marama, Paiheretia te Muka Tāngata, Te Kura and Te Ara Mātua prioritise whānau needs, promoting improvements in wellbeing, economic stability, capability and whānau resilience.

We have moved from design to implementation in major pieces of work. This is only possible through the continued trust and confidence of our funding and design/delivery partners with Ngāti Kahungunu Iwi Inc.

These partnerships delivering co-creations, co-implementation enable the Iwi to provide insights to an alternative way of responding and supporting whānau to become "wāhine purotu, tāne purotu".

By working together, we're championing a more just and equitable system, addressing systemic barriers and amplifying whānau voices. These collaborative initiatives, brings together whānau, Te Tumu Whakahaere of Te Wero (Te Wero), Oranga Tamariki, Te Puna Aonui, Ministry of Social Development, New Zealand Police, the Ministry of Justice and the Judiciary to achieve significant milestones.

Te Kura – Whānau Safety First

Te Kura represents a Ngāti Kahungunu-led approach to Whāngaia Ngā Pā Harakeke, a New Zealand Police initiative designed to foster collaboration between iwi, government agencies, and community organisations to reduce family violence and harm within the community.

Throughout the year, Te Kura has embraced a series of transformative changes, significantly strengthening its partnerships with Police, government departments, and community organisations across Hawke's Bay. Guided by a vision of collective empowerment, our focus has been on cultivating genuine, enduring relationships with the wider community to support whānau to live free from violence and harm.

A key development this year was the addition of two new kaimahi to our team, a dedicated Coordinator and an Administrator, whose contributions have enhanced our operational capacity and supported the delivery of more responsive, whānau-centered services.

Our strategic goals and objectives for the year have included:

- Strengthening governance and leadership
- Promoting flexible, targeted, and integrated investment

Te Ara Toiora - Pathway to Wellbeing

- Encouraging collaborative and culturally responsive ways of working
- Delivering safe and effective responses to risk and need
- Fostering innovation and continuous improvement
- Ensuring child and victim centered approaches remain at the heart of our mahi

To support these goals, we hosted a series of wānanga and actively engaged with The Centre (Formerly the Joint Venture and Te Puna Aonui) alongside local community organisations, whose insights and lived experiences have helped shape our direction for the coming year.

Te Ara Mātua – Mokopuna-Centered Care

Te Ara Mātua is designed with whānau, for whānau. It's a partnership with Oranga Tamariki and Te Wero that aims to transform how Mokopuna and their whānau experience care and support. The programme focuses on whakapapa, connection, and healing, making sure our Mokopuna are surrounded by aroha, not bureaucracy. It's about restoring mana and creating pathways for whānau to thrive together.

This year Te Ara Mātua hubs were opened in both Napier and Hastings to act as a safe place for whānau to meet and access support from Te Wero service providers including care, home and youth support services, training, development and wānanga. By uniting community experts and stakeholders, the hub ensures early and effective responses to tamariki and whānau needs.

Paiheretia Te Muka Tāngata – Justice with Whānau at the Centre

Although this programme has been discontinued due to government changes, Paiheretia made a real difference for whānau navigating the justice system. It offered early support in courts and connected whānau to services that understood their needs. The kaupapa showed that when whānau are supported with dignity and care, outcomes improve. Its legacy continues to shape how we advocate for justice reform.

Te Ao Mārama – Amplifying Whānau Voices in Justice

Iwi aspiration is for whānau to live free of the justice system, however if connecting with the system we want to ensure it is supportive of whānau aspirations to become strong, vibrant, healthy hapū and whānau.

Te Ao Mārama is about changing the justice system by listening to the real stories of our whānau. Over 1,000 whānau shared their experiences, helping to shape insights and solutions for change. This kaupapa brings together Iwi, Te Wero, the Ministry of Justice, and the judiciary to co-create a system that works for Māori. It's about making sure our voices lead the way in building a fairer future.

E Tū Whānau – Standing Strong Together

E Tū Whānau is a movement that celebrates the strength, resilience, and mana of whānau. It supports community-led solutions to reduce harm and build safe, loving environments. Whether it's through wānanga, storytelling, or local initiatives, E Tū Whānau reminds us that change starts at home, with aroha, respect, and unity.

Bail Support – Aroha in Action

Bail Support helps whānau who are going through the justice system by offering tailored support while they're on bail. It's about keeping people connected to their whānau, their culture, and their community. The kaupapa reduces remand rates and gives whānau a better chance to rebuild their lives with dignity and support.

Melissa White

Director of Te Ara Toiora

Te Ara Toiora-Whai Kāinga, Whai Oranga

The Ngāti Kahungunu Kāinga team is extremely proud of our accomplishments made for the 2024-2025 year. We have completed multiple papakāinga developments, including 20 whare with another 14 to complete in the coming months. Our affordable rental programme has several projects in the pipeline for the year ahead, with work already beginning in Woodville, Waipawa & Flaxmere. Our most recent project was providing 20 homes in Otane. Finally, NKII were contracted to provide critical repairs to whānau directly affected by the cyclone. This program is still ongoing with 39 assessments approved and 37 sites completed, 2 more sites to be scoped out.

These milestones reflect the dedication and commitment of our team and all those who have supported and contributed to this important kaupapa for our iwi. This year alone, over 50 whānau have benefited from our housing initiatives, a testament to the reach and impact of our mahi.

We also warmly welcome a new member to the team, Tori Paewai, whose primary focus is managing our cabin consent plan with Hastings District Council (HDC). Her contribution strengthens our capacity to meet housing timelines and our overall goals for the year ahead.

Throughout the year, we've continued to work closely with local and central government, community partners, and whānau to ensure our housing solutions reflect the values, needs, and aspirations of Ngāti Kahungunu.

Looking ahead, our mission remains the same: to continue implementing pathways to support financial empowerment, security, and affordable housing solutions. We will continue exploring innovative housing models and sustainable building practices that align with both tikanga, environmental stewardship and enabling the long-term well-being of whānau.

Steve Gordon
Housing Manager



Ōtane Homes Open Day - Central Hawke's Bay Council leaders with Mayor Alex Walker & Iwi Chairman Bayden Barber

Ōtane Homes Open Day – Iwi leaders and the housing team pictured with representatives from the Ministry of Housing and Urban Development



Ōtane Homes Open Day - Nepe-Apatu sisters pictured with T e-O-Tane Huata, one of the Kai Karakia who helped to bless these homes.



Smart Services and Benefits to Members

OUR TEAM

At Ngāti Kahungunu Iwi Incorporated (NKII), the Smart Services team delivers essential corporate support that enables the smooth functioning of the organisation, including the governance of our Board. Though compact in size, our team is dynamic, dedicated, and deeply connected to the kaupapa of our iwi.

Our team includes:

- Waiora Kireka – Receptionist/Administrator
- Kerrin Fair – Membership Registration Database and IT Specialist
- Danielle Keil & Te Rangi Huata – Event Management, Special Projects, and Promotions
- Hine Hape – Finance Officer
- Michelle Ferris – Executive Assistant to the Chief Executive, Chairman, and Board
- Ruth Wong – Director of Smart Services & Communications Advisor

Together, we ensure the tari operates seamlessly every day. From coordinating meetings and managing schedules to processing payments, responding to inquiries, and delivering strategic communications, our work is both visible and invisible, like the heartbeat of the organisation. We are the fuel that drives progress, the water that nurtures growth, and the conscience that keeps us aligned with our values.

Operating from our open-plan office at 304 Fitzroy Avenue in Hastings, we also lead initiatives that uplift whānau wellbeing, promote iwi achievements, and create opportunities that benefit our members. It is a privilege to serve alongside this exceptional team, whose commitment and collaboration keep NKII thriving.

BENEFITS TO MEMBERS

We are honoured to celebrate the achievements of our iwi members who are excelling in their educational journeys. It is our privilege to support as many taurira as possible through sponsorships and tertiary scholarship grants, provided they meet the eligibility criteria. Please find attached the list of recipients for the 2024–2025 year.

SCHOLARSHIP GENERAL RECIPIENTS

Full Name	Tertiary Institution you are attending - Qualification sought
Alice Rose Boyd	University of Otago - Bachelor of Dental Surgery
Allan Waa	Whitireia and Weltec - Mental health and addiction
Amira Kowhai Vitolia Gardiner	University of Otago - Bachelor of Arts majoring in Education
Anahera Arley Whaanga-Smith	University of Otago - Master of Public Health
Anahera Grace Pohe	University of Auckland - Graduate Diploma in Primary School Teaching
Annalleah Kiranivera Sullivan Scia Scia	Hawkes Bay Eastern Institute of Technology - Bachelor of social work
Annie Beth Timu	University of Otago - Bachelor of Laws and Bachelor of Arts - major subject(s): Sociology
Ariana Thompson-Kihirini	Whitireia and Weltec - Postgraduate Certificate in Nursing
Arihia Paremo Grace Joseph	University of Auckland - Bachelor of Medicine and Surgery
Ashlee Waikawa	University of Otago - Bachelor of Dental Surgery
Ashleigh Hemopo	Te Wananga o Raukawa - Poutuarongo Te Rangakura Kaiwhakaako
Awatea Moxon	Victoria University - PhD in Psychology
Awhiora Reagan Jean Winnmill-Nia Nia	Te Wananga Takiura O Nga Kura Kaupapa Maori O Aotearoa - Diploma of Māori Language fluency
Blaze Awhina Aroha Leslie	University of Waikato - Bachelor of Laws
Braedon Jarome Williams	University of Canterbury - LLB and BCM

Smart Services and Benefits to Members

Full Name	Tertiary Institution you are attending - Qualification sought
Brigham MacDonald Te Ra Riwai-Couch	Lincoln University - Masters of Business and Global Management
Charlotte Boyt	Te Whare Wananga o Awanuiarangi - Masters in Indigenous Studies
Cooper Robert Penrose	University of Otago - Bachelor of Law, Bachelor of Commerce Majoring in Management
Corban Arlington Paewai	University of Waikato - Bachelor of Business/Bachelor of Laws (major accounting)
Courtney Louise McGregor	University of Auckland - Bachelor of Medicine & Surgery
Daelan Karangaroa	Massey University - Master of Specialist Teaching (Learning & Behaviour)
Daniel Tepai Tamatoa Kelly	Te Wānanga o Aotearoa - Master of Applied Indigenous Knowledge
Dennise Elers	Te Pūkenga Otago Polytechnic - Masters of Professional Practice
Dillique Hatarei Brown	University of Otago - Bachelor of Arts and Commerce
Emily Margaret Waaka	WINTeC - Waikato Institute of Technology - Bachelor of Midwifery
Faith Morrison	University of Canterbury - Bachelor of Teaching and Learning in Early Childhood Education
Felicia Lawrie	University of Otago - Doctor of Philosophy, Postgraduate Diploma in Clinical Psychology
Fleur Harber	Hawkes Bay Eastern Institute of Technology - Bachelor of Social Work
Gerard Fraser Mckeown	University of Otago - Bachelor of Arts and Science
Gia Lee Te Ata-I-Haea King	University of Auckland - Bachelor of Laws and Bachelor of Property (Conjoint)
Grayson Heleen Cunningham	Hawkes Bay Eastern Institute of Technology - Bachelor of teaching (Early Childhood Education)
Haukapuanui Vercoe	University of Auckland - PhD in Civil Engineering
Hiraani Hutana	Hawkes Bay Eastern Institute of Technology - Bachelor Degree in Te Reo Māori and Arts
Iraia Thompson Bailey	Massey University
Isabella Sofia Galvan	University of Otago - Bachelor of Laws
Jaedyn Crutchley	University of Otago - Bachelor of Medicine and Bachelor of Surgery (MBChB)
Jamie-Leigh Lillian Te-Are	University of Otago - Bachelor of Arts Majoring in Communication Studies
Jannise Eve Graham	Auckland University of Technology
Jasmine Melissa Ruth Norman	Hawkes Bay Eastern Institute of Technology - Bachelor of Accounting
Jessica Bird	Te Wānanga o Aotearoa - Master of Applied Indigenous Knowledge
Jessica Rose Kiri Bremner	Te Rito Maioha - Bachelor of Early Childhood Education
Jessica Wharekura	University of Waikato - Diploma in Te Tohu Paetahi (Postgraduate)
Josephine Adele Huata	Manukau Institute of Technology - Bachelors of applied Counselling
Josephine-Rose Te Ohorere	University of Canterbury - Masters of Hoaka Pounamu- Māori
Te Rautangata Kenrick	Bilingual and Immersion Teaching and Learning
Kaewa-Tino-Tahi Paki	Victoria University - Bachelor Of Law
Karena Pare Williams	Hawkes Bay Eastern Institute of Technology - Bachelor of Accounting
Karlise Renee Morrison	Victoria University - Bachelor of Arts
Kate Jean Stockdale	Victoria University - Bachelor of Laws Bachelor of Science, Majoring in Psychology.
Kauri Turangi-Joseph	University of Otago - Bachelor of Dental Surgery (BDS)
Keali Hereaka	Otago Polytechnic - Bachelor of Occupational Therapy
Kereana Beverly Lorraine Naera-Sims	Massey University - Postgraduate Diploma in Environmental Management
Laura Gemmell	University of Otago - Doctor of Philosophy
Lisa Kenny	Massey University - Masters of International Security
Maania Maraea Spooner	Brigham Young University - Hawai'i - Bachelor of Arts and Bachelor of Science
Maika James Paraire Graham	University of Otago - Bachelor of Science
Maioha Teata Taiepa	Te Wānanga o Raukawa - Poutāhu Ahunga Tikanga

Smart Services and Benefits to Members

Full Name	Tertiary Institution you are attending - Qualification sought
Mākere Rose Hurst	Victoria University and Te Wānanga o Raukawa - PhD in Public Policy
Marcella-Jane Williams	University of Auckland - Doctor of Philosophy - Innovation & Entrepreneurship
Maressa Mereana Hapi	Te Wānanga O Raukawa - Bachelor in Social work (Toiora Whanau Practitioner)
Matewai Hahau-te-rangi Te Aio Whare	Te Wānanga o Aotearoa - Te Tohu Paerua o Te Reo Kairangi - Masters of Māori Language
Matthew Ruha Oberdries	University of Otago - Bachelor of Dental Surgery
Melissa Maree Wallace	University of Auckland - Masters of Business Administration
Merania Herapeka Anderson	AcademyEX - Postgraduate Certificate in Digital Learning and Collaboration
Mere Terina Murray-Macgregor	Auckland University of Technology - Bachelor of Laws
Miriama Kathleen Wilson	The University of Auckland - PhD in Chemistry
Natalie Alana Paewai	Te Whare Wānanga o Awanuiarangi - Doctor of Philosophy (phd)
Natasha Henwood	University of Waikato - Postgraduate diploma of Professional accounting
Nila Sataio Sandahl Smith	University of Waikato - Bachelor of Law
Panitahi Howe	Hawkes Bay Eastern Institute of Technology - Bachelor of Nursing
Paratene Jackson	University of Canterbury - Bachelor of Engineering with Honours
Psalm Meha	Lincoln University - Master of Environmental Policy and Management
Rahia Josephine Mohi-Makamaka	Te Wānanga o Aotearoa - Bachelor of Bi-Cultural Social Work
Rezin Mihimoana Barber	University of Waikato - Bachelor of Laws
Rua Te Awha O'Reilly	University of Otago - Bachelor of Science
Rylee Elizabeth Sturm	Auckland University of Technology - Bachelor of Health Science (Physiotherapy)
Sarah Hutana-Te Aho	University of Waikato - Masters in Māori and Indigenous Studies
Sarah Jane Waapu-Kumar	Auckland University of Technology - Postgraduate Diploma in Violence and Trauma
Sean Rogde-Berryman	Otago Polytechnic - Masters in Occupational Therapy
Serene Morrell	Hawkes Bay Eastern Institute of Technology - Postgraduate Health Science
Shakira Marie Munro	University of Auckland - Bachelors of Urban Planning (Honours)
Sherece Alana White	Te Wānanga o Aotearoa - Bachelor of Bicultural Social Work
Sienna Shirley Parr	Victoria University - Secondary Diploma of Secondary Teaching
Sophie Couper	Columbia University - Masters of Science in Population and Family Health
Stevie-Rei Te Kahurangi Kenney	Whitireia Weltech - Postgraduate Certificate in Primary Health Care Specialty Nursing Well Child
Tamati Roger Te Apatu	Massey University - Master of Arts Psychology
Tammy Horopapera Tamaku Koroua	Te Wānanga O Raukawa - Bachelors in Social Work - Poutuarongo Toi ora Whanau
Taylin Kiarnee Potamia Timu	University of Otago - Bachelor of Science - major subject(s): Neuroscience; minor subject(s): Māori Health
Te Kiriwai Murphy-Fell	University of Waikato - Bachelor of Social Science
Te Rangimarie Nga Tuahine Katarina Mere Ira Saunders	Auckland Institute of Technology - Postgraduate Diploma in Health Science - Māori Health
Te Wai Haa Rangi Patricia Biddle-Amoroa	University of Canterbury - Master of Specialist Teaching (MSpecTchg)
Terina Aroha Nikora-Mclaren	WINTec - Bachelor of Applied Management
Terri Winder	University of Auckland - Master of Urban Design
Theo Tawai Collison	Victoria University - Bachelor of Arts
Tiana Edwards	University of Otago - Masters of Science
Tinamaria Waoku Hadfield	Te Wānanga o Raukawa - Poutuarongo Toko Mana Tau Toru
Trevor Dean Ariri Strickland	Massey University - Masters in Business
Tyrell Henare Gemmell	University of Otago - Master of Arts (Thesis)
Wayne Wiser Hapi	Hawkes Bay Eastern Institute of Technology - Bachelor of Nursing

Smart Services and Benefits to Members

RESEARCH SCHOLARSHIP RECIPIENTS

Full Name	Tertiary Institution you are attending - Qualification sought
Chiavanni Le'Mon	Massey University - Masters in Resource Management & Environmental Planning
Kōtuku Hirini Tomoana	Hawkes Bay Eastern Institute of Technology - Master of Professional Practice
Sharron Fabish	University of Auckland - Doctor of Education (EdD)

SPONSORSHIP RECIPIENTS

Recipient	Activity/Event
Community	
Te Kura Kaupapa Māori o Te Wānanga Whare Tapere o Takitimu	Kura Opening
Mangaroa Marae	Mangaroa Marae 40th Anniversary
Te Kura o Managateretere	121yr anniversary of the Kura
Ngahiwi Tomoana	Tomohawk Kotahitanga Internarae Karaoke Competitions
Waipatu Hosting Governor General	Governor General Visit
10x Kaumatua o Tāmaki-nui-a-Rua	Kaumatua tautoko to attend Fish Hook 2024
Waipatu Māori Catholic Club	Tiaho Mai. Hinepuaraurangi
Hurunuiourangi Marae Trust	Kura reo o Hurunuiourangi
Piri Galbraith (Kurawaka)	Wahine Ahu One Karanga Symposium
Waiohiki Marae	Waiohiki Dining Room Opening - Te Huinga o Hikawera Wharekai and Community Resilience Centre
Harata Meretana Ma Charitable Trust	Toitū Te Rongoā Symposium 2025
Taiao Combat Academy	Te Aātau a Maui Martial Arts Show
Hukarere Girls College,	150th Reunion for Hukarere Girls College
Waipatu Māori Club	Hui Aranga
Te Taiwhenua o Heretaunga	Matariki Ball Tickets
Waimarama Māori Committee	Taupunga Marae Opening
TomoHawk Enterprises	Dame Georgina Kingi (37yrs principal) Dinner Celebration
Toitū T Reo	Toitū Te Reo 2024
Ringa Rangahau	Ringa Rangahau Research Conference 2025
General	
Pango Me Whero Netball Club	Netball Tournament - Regional
Te Rau Oranga o Ngāti Kahungunu Waka Ama Club Inc	2024 IVF Va'a World Club Champions
Ngāti Kahungunu U15 Rugby LeagueTeam	U15 Rugby League - National
TKKM o Ngāti Kahungunu ki Heretaunga Secondary Kapa haka team	Secondary Kapa Haka Nationals
Michelle Ihaka	World Kickboxing Championships
Richard Snowden Hira	Fiji Cup Championships - International
Ngakau o Taupoki Nixon	Aotearoa NZ Maori Rugby League U17 Tama Tournament
Jarrod Pomare	Touch Rugby World Cup
Keira Weepu	3P All Nations Youth Tournament
Te Kapa Haka o Kahungunu	Te Matatini 2025
Te Rangiura o Wairarapa	Te Matatini 2025
Te Rerenga Kotuku	Te Matatini 2025
Te Kapa Haka o Ngāti Ranginui	Te Matatini 2025
Lizzie Rangihuna	Equus International Film Festival
Rachel Green	World Powerlifting World Championships
Graecyn Anne Keriana Parahi	Fiba Woman's U17 Basketball World Cup
Taylor Weepu	New Zealand Māori Rugby League - Teina Kotiro Tournament
Riley Tu'u Tu'u Marama Bell - Kainiu	World Powerlifting World Championships
Haylo Lange	2024 NZ Māori Rugby League Tamariki Tournament
Teilyn Rose Te Whaiti-loane	Hip Hop International Worlds 2024
Amy Scott	IVF World Sprint Championships 2024
Anania Tamati-Herrick	U18 NZ National Womens Hockey Tournament
Meela Tamati-Herrick	U16 Girls Hockey Tournament
Max Allen	U16 Lower North Island Representative Hockey Tournament

Smart Services and Benefits to Members

Recipient	Activity/Event
Maia Rose Williams	Danchella Dance Experience 2024
Manaia-Dupre Keelan-Henare	IVF Vaa World Sprint Championships Hawaii
Noti Henare	IVF Vaa World Sprint Championships Hawaii
Tiaki Dalvanus Freeman	IPF World Classic Junior Power Lifting Championship
Charlie Edwin Pawson	Indoor Cricket New Zealand Men's and Under 22 Men's
Arya Morrell	Hip Hop World Championships
Kingston Thomas	2025 NZ Waka Ama Sprint Championships
Lennix Tamanuhiri Pumipi Tawera Thomas	2025 NZ Waka Ama Sprint Championships
Tyrin Thomas	2025 NZ Waka Ama Sprint Championships
Kahuranaki Julian Treacher	FIBA U18 Asia Cup
Kaylee Crystal Te Koha Rarere	Australian Dance Crew World Championships
Gabriel-Mark Bartlett	ITF World Cup - Uzbekistan
Te Kerehi Neihana Henare Thompson	NZMMNA Men's Nationals
Naiara Te Hononga Marshall	Australian Dance Crew World's Championship
Baileigh Walford-Puna	Australian Dance Crew World's Championship
Peyton Tipene Weepu	New Zealand Māori Rugby League - Tamariki Tournament
Anthony Fransham	Aotearoa NZ Maori Rugby League Tournament
Maia Bassett	Australian Dance Crew World's Championship
Joseph Bassett	Australian Dance Crew World's Championship
Zofia Zwierzchowski	Australian Schools Championship
Alexaan Taylah Harris	Basketball Pacific New Zealand Koru Tour
Jahlæ Ponga	Youth Touch Nationals
Lei-lani Ponga	Youth Touch Nationals
Piper Aroha Remedy Thompson	Nga Hne o Toi
Karleigha Rimene Thompson-Watt	2025 NZ Waka Ama Sprint Championships
Kaila Rimene Thompson-Watt	2025 NZ Waka Ama Sprint Championships
Pj Rimene - Albrett	2025 NZ Waka Ama Sprint Championships
Jeremiah Rimene - Albrett	2025 NZ Waka Ama Sprint Championships
Patrick Harding Rimene	2026 NZ Waka Ama Sprint Championships
Awanui Grace	2025 NZ Waka Ama Sprint Championships
Zyleika Pratt-Smith	Short Course Worlds
Aryah Davies	Oceans Lifesavings Tournament 2025
Ryland te ruki Putangaroa-Waiwiri	Waka ama Sprint Nationals
Sharna-Lee Thompson-Watt	2025 NZ Waka Ama Sprint Championships
Blaze Edwards	Canoe Polo HB National League
Aleah Adams-Henderson	New Zealand Marching Nationals 2025
Crystal Jessup	New Zealand Womens Evergreens Softball Tournament
Waipuka Jessup-Tahau	Junior Oceania Indigenous Invitational Cup
Kymani Jessup-Tahau	Junior Oceania Indigenous Invitational Cup
Shane Foster	Tag Football Transtasman Series
Connor Lewis Hulme	2025 Asia-Pacific Touch Youth Cup
Racheal Downs	Hongkong Hockey 5'S
Eden Hewson	Manawātū Māori Teina Kōtiro Rugby League 2025 in Rotorua
Shyan Murphy	Trans Tasman Touch Tournament / NZ Māori Allstars Tour
Miller Brian Sturm	Sanix World Rugby Youth Invitational Tournament, Japan
Dylan Jahmaine Heaven Rewita	Rotorua U18 Girls Basketball Team Las Vegas Tour 2025
Lucas Delano Hamiora Whyte	ICNZ Junior Provincial Indoor Cricket Tournament - Central Districts Team
Dontay Renata-Munro	Aotearoa NZ Maori Rugby League Tournament
Emery Becker	World Supremacy Battleground Championship Dubai
Teizar Butler-Brown	NZ Maori Rugby League Tournament
Manaia Tamati Tawera	World Supremacy Battleground Championship Dubai
Renata Wilson-Hunter	Basketball NZ - Footlocker Under 16 Nationals
Joshua Robin	Specialist Electrical Event

Smart Services and Benefits to Members

COMMUNICATION

This reporting year brought its share of challenges, as we responded to the many changes unfolding across our communities. Despite this, we've remained steadfast in our commitment to sharing uplifting stories, celebrating those making a positive impact in our communities, and keeping our whānau informed. Our website www.kahungunu.iwi.nz and Facebook page continue to be regularly updated to ensure we reach as many people as possible. A special highlight this year was celebrating the 10th anniversary of Tihei Kahungunu, our 8-12 page tabloid featured in Hawke's Bay Today, which continues to amplify iwi voices and achievements.

REGISTRATION

As of 30 June 2025, the Ngāti Kahungunu Iwi Inc Registration Database increased by 1207 members, taking our overall total of registered members to 41305.

- 68% of these new registrations came from Heretaunga and Wairoa Taiwhenua.
- 17% or 7421 registered members have an incorrect address – whānau frequently move without updating their information.
- This year, we have set an ambitious goal to reduce the number of incorrect addresses to 15%
- 4% or 1707 registered members do not have a date of birth & were unable to participate in iwi elections.
- 27% or 11325 registered members have requested and received iwi membership Cards

New Members by area (01/07/24-30/06/2025)

Wairoa	395
Whanganui-ā-Orotū	121
Heretaunga	423
Tamatea	88
Tāmaki-nui-a-Rua	20
Wairarapa	148
Northern Taurahere	7
Southern Taurahere	5
Total	1207

NKII BOARD ELECTION REPORT

The Ngāti Kahungunu Iwi Incorporated Board Elections take place every three years. Nine (9) elections take place simultaneously for ten (10) positions on the Board as follows; The election of six (6) Taiwhenua/Rohe representatives, two (2) Taurahere representatives (from the Northern and Southern Districts), one (1) Kaumatua representative and (1) Chairman position. The 2025 triennial election took place on 24 April 2025. Of the 23,489 voting papers issued, 4,789 were completed and returned, this is a 20.39% return. These statistics are very low. Ngāti Kahungunu Iwi Incorporated is always looking for ways to encourage whānau to update information on the registration database so we can communicate more effectively. Pathways forward include communicating with whānau earlier and empowering whānau to be involved as soon as they turn 18yrs.

EVENTS - WHAT DID WE DO? WHY DID WE DO IT?

Ngāti Kahungunu Iwi Incorporated delivered a robust calendar of free or low-cost community events to uplift the mana, wellbeing, and connectedness of our iwi members and wider communities. These events aligned with our seven strategic objectives and reflect our commitment to cultural revitalisation, whānau empowerment, and inclusive celebration.

"By Kahungunu. For Kahungunu. For Everyone. Forever"

Smart Services and Benefits to Members

Annual Events Delivered in 2024-2025

Event Name	Location	Estimated Attendance	Purpose
Waitangi Day Celebrations	Hastings	15,000	Commemorate Treaty, celebrate unity and Kahungunutanga
Fish Hook Summit	Napier	200 Sold out	Harmony with nature, innovation, networking
AGM Sports Day	Splash Planet, Hastings	3,500 Sold out	Whānau. Marae, hapū fun, joy and governance transparency
Matariki Kai Hau Kai	Hastings	20,000	Sharing kai, traditions, new cultural practices, enjoyment
Matariki Tapuapua	Flaxmere	500	Whānau remembrance, kai, local talent, community togetherness
Matariki Mahuika Maumahara	Napier	15,000	Loved ones remembered, Mahuika storytelling around 100 beach fires
Whangai i te Hautapu Ceremony	Napier Beach	230	Iconic location, Karakia, thanks & healing
Matariki Whakanuia – Wairoa	Wairoa	2,000	Movie, kai, celebration tailored to local whānau
Matariki Whakanuia – Tamatea	Waipukurau	4,000	Regional engagement, kai and shared cultural activation
Matariki Whakanuia – Tamaki nui-a-Rua	Dannevirke	4,000	Strengthening ties in southern rohe with kai, performances
Tirama Matariki Light Trail	Masterton	10,000	Visual storytelling, family-friendly experience

Audience reach and engagement

- Total Events Delivered: 11
- Total Estimated Attendance: 54,430
- Registered Members: 42,386
- Census Population Identified as Ngāti Kahungunu: 97,751. 9.7% Maori population. Third largest iwi.

Key Event Achievements

- Record Attendance: 54,430 attendees across all events—surpassing registered membership and engaging wider whānau and community.
- Cultural Innovation: Introduction of new waiata, karakia, and rituals tailored for Kahungunu, especially during Matariki and Whangai i te hautapu ritual.
- Zero Waste Leadership: Rangatahi-led sustainability initiatives at events, reinforcing environmental stewardship and youth empowerment.
- Asset Acquisition: Strategic investment in event infrastructure (generator, marquees, lighting, etc.) reducing long-term costs and increasing autonomy.
- Digital Storytelling: Use of mobile screens for interactive quizzes, history videos, and shared narratives—deepening engagement and education.

Event Features and Impact

- Cultural Programming: Live kapa haka, waiata, hip hop, storytelling, and new compositions unique to Ngāti Kahungunu.
- Knowledge Sharing: Mobile screens displaying iwi history, trivia, and video content.
- Safety and Accessibility: Māori Wardens for parking, contractor for security, zero waste programmes led by rangatahi focused organisations.
- Economic Support: 100+ whānau-led kai, craft, and merchandise stalls, boosting local enterprise and showcasing Kahungunu creativity.
- Asset Utilisation: Deployment of iwi-owned infrastructure including generator, marquees, lighting, flags, stage, fencing panels, tables & chairs and crowd control barriers.
- Outreach: Four events delivered outside Hastings/Napier to ensure equitable access across rohe.

Smart Services and Benefits to Members

Resilience & Sustainability Plan

- Weather Contingency: Rain or shine policy. Whānau dress for weather
- Labour Network: Build a trained pool of event staff across regions to support logistics and safety.
- Asset Maintenance Plan: Regular servicing of owned equipment to extend lifespan.
- Emergency Protocols: Clear evacuation, health, and safety plans for each event.
- Funding Diversification: Mix of iwi funding, grants, sponsorship, and services to reduce reliance on any one source.

Target Audiences

Group	Needs	Engagement tactics
Whānau (all ages)	Fun, safe, affordable	Music, kai, kids zone
Rangatahi	Leadership, creativity	Hip hop, kapa haka, zero waste
Kaumātua	Connection, pride, legacy	Moko support, endorsement
Wide Community	inclusion, education	Screens, performances
Māori business	Visibility, income	Stall holder, networking

Short-Term Objectives

- Expand Outreach: Strengthen taiwhenua events in Wairoa, Waipukurau, Dannevirke, and Masterton with tailored programming and local partnerships.
- Digital Integration: Develop a Ngāti Kahungunu events app or platform for schedules, stallholder info, waiata lyrics, karakia guides, and live updates.
- Youth Leadership: Formalise rangatahi roles in event planning, tech, zero waste, and performance—building future leaders.
- Cultural Resource Library: Archive new waiata, karakia, and rituals for schools, marae, and whānau to access year-round.
- Commercial Growth Strategy: Provide stallholders with training, promotion, pricing, and digital payments to boost income.

Long-Term Objectives

- Signature National Events: Position specific Kahungunu events (e.g. Matariki Kai Hau Kai) as a nationally recognised cultural festival.
- Event Incubator: Support whānau to develop their own kaupapa-driven events with Kahungunu mentorship
- Sustainable Infrastructure: Invest in mobile screen and reusable signage to reduce environmental impact.
- Cultural Tourism Pathway: Partner with Hawke's Bay Maori Tourism operators to offer immersive experiences tied to our events, benefiting local economy.
- Inter Knowledge Transfer: Embed kaumātua and rangatahi collaboration in all event planning, ritual and storytelling.

Future-Focused Event Ideas

- Kahungunu Festival Passport: Attendees collect unique stamps at each event—encouraging travel across rohe.
- Digital Archive & Podcast: Capture stories, waiata, and interviews from events for year-round access.
- Event Apprenticeships: Train rangatahi in event management, logistics, promotion and MCing.
- Cultural Innovation Lab: A space to co-create rituals, waiata for seasonal occasions, performances, and seasonal traditions with composers, artists, kai karakia and kaumātua.

Ruth Wong & Smart Services Team
Director of Smart Services

Kahungunu Asset Holding Company Ltd Chairman's Report

*Ko ngā tapu o te rangi
Ko ngā tapu tawhito o te rangi
Ko ngā tapu o te whenua
I takea mai ai ko te mauri
Hunu-ā-rau rehutai, Hunu-ā-rau ahuwhehua
Ngā tukemata whānui o Kahungunu
Tēnei te mihi matangi rau
Tihei Kahungunu!*

Moemoeā – Vision

Empower Ngāti Kahungunu Iwi Incorporated through sustainable economic and commercial success.

Rautaki – Mission

To grow and maximise the assets of Ngāti Kahungunu Iwi Incorporated so the full potential and aspirations of our iwi will be met.

Ngā Huarahi – Pathways

Tino rangatiratanga: Independence and Self-determination

By ensuring our investments contribute to and for the future generations of Ngāti Kahungunu whānau.

Taiao ora: Environmental health and wellbeing

By ensuring that we recognise, and advocate for, principles of Kaitiakitanga in our investment approach to maintain an environmentally healthy footprint.

Oranga whānau: Strong, vibrant and healthy whānau

By ensuring our investments will contribute to the health and wellbeing of whānau through employment and training.

Kahungunutanga: Cultural strength and integrity

We will ensure that our investments are under-pinned with strong cultural and commercial leadership.

Ohanga: Economic strength

We will invest in opportunities that will position Ngāti Kahungunu Iwi Incorporated as a significant leader in the Aotearoa, New Zealand economy.

Haporitanga: Participating global citizens

We will identify opportunities that will increase the tribal footprint of Ngāti Kahungunu Iwi Incorporated in the global economy.

Tuakiritanga: Making our Mark

By growing our fisheries asset to ensure Ngāti Kahungunu Iwi Incorporated is a significant leader in the seafood sector of Aotearoa, New Zealand.



Shearing quarters Tautane Station

Kahungunu Asset Holding Company Ltd Chairman's Report



Mike Devonshire
Co-Chair



Ratahi Cross
Co-Chair

E ngā mana, e ngā reo, e ngā iwi o Ngāti Kahungunu, tēnā koutou katoa
It is our privilege as Co-Chairs' of Kahungunu Asset Holding Company Limited (KAHC Ltd) to present to you the report of KAHC Ltd for the 2025.

This year we continue to shift from non-productive investments toward a more proactive, disciplined investment pipeline consistent with the Statement of Corporate Intent (SOI). The Board continues emphasis on balancing yield and growth to deliver sustainable dividends to the shareholder while protecting long-term asset value.

Despite ongoing volatility in fisheries and property markets, KAHC delivered a stable operational financial performance, with disciplined cost management and steady asset growth. As a result KAHC has maintained capacity to declare a dividend to NKII demonstrating strong alignment between commercial performance and iwi distributions.

KAHC delivered a strong operational profit of \$2.22 million in FY2025, reflecting steady performance across the portfolio. After property and asset revaluations are taken into account, the Company reports a comprehensive income of \$213,032.

A reduction in the value of Aotearoa Fisheries Limited shares and a decrease in the value of the Pandora properties were partially offset by a \$2.4 million uplift in the valuation of Tautane Station - underpinned by renewed confidence in the sheep and beef sector.

In April 2025, we acknowledged the resignation of Bayden Barber as the NKII representative on the Board, and thank him for his service and contribution to KAHC during his tenure. We are also pleased to confirm that Hayden Hape joined the Board in September 2025, bringing additional expertise and perspective to our governance table.

The year ahead sees us exploring potential partnerships in fisheries, property development and aquaculture, with a continued commitment to delivering enduring value for shareholders and iwi through growth and diversification.

"Mā te huruhuru ka rere te manu – with feathers a bird can fly"

Nō reira, tēnā koutou katoa

Mike Devonshire
Co-Chair
KAHC Limited

Ratahi Cross
Co-Chair
KAHC Limited

Kahungunu Asset Holding Company Ltd

Chairman's Report

Nature and Scope

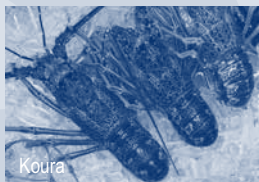
KAHC Ltd holds charitable tax status as it is entirely owned by its shareholder, Ngāti Kahungunu Iwi Incorporated. KAHC Ltd received settlement assets on behalf of Ngāti Kahungunu Iwi Incorporated and these assets are subject to trading restrictions.

The settlement assets are managed in accordance with the Company constitution and the Māori Fisheries Act 2004. The Company also holds non-settlement assets that are not subject to any trading restrictions.

Financial Performance FY2025

The KAHC Group has recorded:

- an operating profit of \$2,217,774
- total comprehensive income of \$213,032
- retained earnings of \$22,566,772
- equity of \$75,363,323



FISHERIES

Settlement Quota

At the beginning of the FY2025 year, KAHC Ltd holds Settlement Quota across 240 fishery stocks¹. There has been no Settlement Quota or Income Shares sold, exchanged or acquired during the year.

Annual Catch Entitlement (ACE)

KAHC Ltd is one of 42 iwi groups who lease their deepwater ACE to Sealord under Ngā Tapuwae o Māui. Ngā Tapuwae o Māui is a strategic partnership between Sealord and iwi that secures long-term access to iwi-owned quota while returning the majority of profits to iwi shareholders, strengthening iwi participation across the fisheries value chain.

KAHC leases its inshore ACE to Moana New Zealand, ensuring stable returns from New Zealand's largest Māori-owned fisheries company. While the value of ACE can fluctuate with sustainability settings and market demand, this partnership provides long-term security and alignment with iwi interests.

KAHC has leased its kōura ACE to Fiordland Lobster Company under a long-standing arrangement in place since 2016, providing consistent returns from New Zealand's leading lobster exporter. The lobster market (and the subsequent impact on quota prices) has taken a hit with the Australian lobster entering back into the Chinese market.

The balance of ACE is leased on a competitive tender basis to a range of fishing companies, including Sea Eagle Scampi, Sea Urchins New Zealand, Maruha Limited and Pelco NZ Limited.

For the last five years, KAHC has leased ACE from Ngāti Ranginui, which has been parcelled up with KAHC ACE and leased to fishers mentioned above. This lease agreement has now come to an end, and KAHC has decided to focus on maximising returns from its own ACE.

Overall, the returns on the fisheries quota for the FY2025 year was \$3.22m.

Shares

KAHC Ltd currently hold 31,496 shares in Aotearoa Fisheries Limited (AFL, trading as Moana NZ) which equates to a 6.3% holding. Last year, Te Ohu Kaimoana undertook a valuation exercise on behalf of the AFL iwi shareholders. As such KAHC updated the AFL shares valuation from \$14.17m to \$9.98m. The decrease reflects a non-cash accounting adjustment, which aligns with new reporting standards. This adjustment does not affect our proportional shareholding or dividends received.

The Gross Dividend received from the AFL shares for FY2025 was \$502,478 compared to the previous year of \$107,672. Moana New Zealand delivered operating earnings of \$12.4 million, 13% ahead of the prior year and 6% above plan, driven by strong cost savings despite lower harvest volumes and delayed vessel access.

As at 30 June 2025, KAHC owned 89,670 shares in Fiordland Lobster Company (FLC). In October 2025, these shares paid a \$3.35 dividend per share (a total of \$300,395).

¹ Total Settlement Quota Shares per fishery are available on request.

Kahungunu Asset Holding Company Ltd Chairman's Report

Napier Mussels Limited

KAHC Limited holds a 91% interest in Napier Mussels Limited, which owns a mussel farming consent off the coast of Waipatiki. While there was no operational activity during FY2025, KAHC has engaged with MPI and Whakatōhea Mussels on the potential for a spat-catching trial. Subject to feasibility, this initiative is expected to commence in FY2026, creating a pathway to explore future aquaculture opportunities.

PROPERTY

Pandora Road

The former Takitimu Seafoods site at 52 Pandora Road is a leasehold property with Napier City Council and is currently partially tenanted. Its valuation decreased from \$2.0m to \$0.9m over the past year, reflecting limited tenancy at the time of assessment (a second tenant has since been secured), increased council rates, and the pending ground rental review. Ultimately, the existing buildings do not maximise the potential of this prime waterfront location, which underpins KAHC's medium-term objective to freehold the site and unlock its long-term value.

At 43 Pandora Road, the property is mostly fully leased to a mix of tenants and provides steady rental income. The valuation remained stable at \$4.56m over the past 12 months, with a modest uplift also recorded for the nearby Humber Street carparks. Development of 43 Pandora remains a long-term vision for KAHC, with current leasing arrangements ensuring ongoing income while strategic options are considered.

These Pandora Road properties represent important long-term opportunities within KAHC's commercial property portfolio.

Tautane Station

KAHC Ltd owns Tautane Station, a 3,500 ha sheep and feed breeding/semi-finishing station situated at Herbertville, 66 kms southeast of Dannevirke.

Tautane's valuation increased from \$30.5m to \$32.9m, reflecting renewed strength in the sheep and beef sector, with higher commodity prices across lamb, beef, and wool. Reduced forestry demand and strong sales activity have lifted confidence, while Tautane's scale and farm improvements continue to support favourable returns.

Kahutia

Kahutia is a forestry production and carbon trading company established in 2019. The partnership with Tangoio South Trustees (5%) and Hineuru Holdings Limited (47.5%) and KAHC Ltd owns a 47.5% share.

Equity-accounted investment value at year end shows \$1,073,758 profit for KAHC Ltd. Largely reflecting a valuation of the trees and carbon crop.

COMPANIES THAT HAVE CEASED TRADING

K3

K3 Development Limited Partnership (and its GP company) was formally resolved to be wound up (17 June 2024). It is now reported as a discontinued operation in KAHC's consolidated accounts. At 30 June 2025, K3 showed a small loss before tax of \$9,961.

Takitimu Seafoods

Takitimu Seafoods Limited Partnership was resolved for termination in April 2023. Following the completion of the Cyclone Gabrielle insurance claim in June 2025, the Board is working through the wind-up processes. While cashflow was positive for the year, reflecting the final insurance payouts, a loss of \$350,840 reflects the write-off of fixed assets.

Māori Fisheries Amendment Act

The Māori Fisheries Amendment Act 2024 introduced new requirements to improve governance and reporting across iwi fisheries. For KAHC, this means stronger obligations around transparency and quota management to ensure our fisheries assets continue to deliver long-term benefits for Ngāti Kahungunu.

FV Tokatu. Deep water fishing vessel owned by Sealord.



Kahungunu Asset Holding Company Ltd

Directors

Mike Devonshire

Co-Chair

Mike is an experienced leader, mentor and governance professional with a background in institutional banking, corporate finance, infrastructure, property and business leadership.

Mike is also a Chartered Member of the Institute of Directors and has detailed governance experience working with capital-intensive industries, more particularly the construction, geotechnical, property, port and wine processing sectors.

Following an early career in rural property management and investment banking, Mike established his own business consultancy in 2002 and has since worked with a wide range of clients proving transactional, strategic and governance advice.



Ratahi Cross

Co-Chair

Ngāti Pahauwera, Rongomaiwahine

Ratahi is involved in a number of companies that have large investments in the Kahungunu rohe, including his family business that has about \$150 million invested in the horticultural industry from Havelock North across the plains to Fernhill.

Ratahi holds a number of positions on various governance boards with horticulture as his main area of focus. Ratahi has a background in natural science specialising in native flora and fauna, and lectures in Māori history.



Alex Guilleux

Alex is of French descent, having grown up in Brittany, France and moving to New Zealand in 2009. After many years at PwC, Alex left PwC in 2019 to become Managing Director Foods and Markets at one of the largest vertically integrated horticulture businesses in New Zealand.

Alex is currently the Managing Partner of Corporate Value Associates (CVA) New Zealand where he provides strategic consultancy services to the horticulture and agriculture sectors.



Kahungunu Asset Holding Company Ltd

Directors

Ira Wilkinson

Ngāti Porou, Te Atiawa

Ira brings over 20 years of accounting expertise to her role as Director for KAHC Limited. Formerly an Associate Partner at Findex NZ Ltd, she co-founded Kākano Advisory Ltd in 2023, an Accounting, Tax and Advisory firm with offices in Wellington and Auckland. She advises individuals, SMEs, Trusts, and Māori businesses, combining professional insight with a culturally informed approach. Ira also serves as Director/Trustee of Tu Atea Network Services Ltd and the Anglican Insurance Board, and contributes to the New Zealand Māori Council's Audit and Risk Committee. Ira is currently the Deputy Chair of the Māori Education Trust.



Jono Bredin

Jono is a seasoned Chartered Accountant and business leader. He is also an experienced investor. Prior to moving to Maungawhara with his partner and three children (Ngāti Kahungunu), Jono owned his own accounting firm in Ōtepoti where he was also the CEO and Head of Tax. He acted for a wide range of clients including fisheries and iwi investments. Jono has also held the position of CEO for a national financial services firm.

Outside of his professional endeavours, Jono is both an International Netball Umpire and a New Zealand Rugby Referee. He is also learning te reo Māori.



Bayden Barber (end 27 March 2025)

Ngāti Kahungunu, Ngāi Tahu and Ngā Puhi

Ngāti Kahungunu, Ngāi Tahu and Ngā Puhi

Bayden resides in Waimārama where he is deeply involved with his community and Waimārama marae. Bayden served two terms on the Hastings District Council and was elected as the Ngāti Kahungunu Iwi Chair in 2022. He currently holds a number of governance roles for local, regional and national organisations including Te Taura Whiri i te Reo Māori and Te Ohu Kaimoana. He has solid business acumen and an informed view on local and national political and social issues. Bayden is well versed in tikanga, Kahungunutanga and fluent in te reo Māori.



Ngāti Kahungunu Iwi Incorporated Summary Financial Statements

FOR THE YEAR ENDED 30TH JUNE 2025

CONSOLIDATED SUMMARY OF FINANCIAL PERFORMANCE

	Group		Parent	
INCOME	2025	2024	2025	2024
Administration and Other Operating Revenue	28,173,113	31,012,855	27,147,283	30,043,625
Hi Ika Revenue	3,220,126	4,139,749	-	-
Dividend Revenue	803,430	217,022	1,100,000	-
Sales	-	377	-	-
TOTAL REVENUE	32,196,669	35,370,003	28,247,283	30,043,625
EXPENSES				
Administration and Operating	3,319,500	3,304,840	1,840,198	1,632,914
Hauora	47,259	494,197	47,259	494,197
Mauri Ora	11,164,471	8,449,629	11,164,471	8,449,629
Governance	1,021,551	950,121	551,388	594,025
Finance Costs	679,025	875,230	-	-
Kainga Subsidies	5,061,755	12,571,426	5,061,755	12,571,426
Cost of Goods Sold	194,098	130,681	-	-
Impairment	38	-	19,940	1,186,260
TOTAL EXPENSES	21,487,697	26,776,125	18,685,011	24,928,451
Net gain/(loss) on financial assets measured at Fair value	(4,113,921)	646,700	-	-
Share of surplus/(deficit) - Associates & Joint Ventures	897,893	(1,134)	-	-
Loss from discontinued operations	(360,801)	(198,303)	-	-
NET SURPLUS FOR THE YEAR	7,132,143	9,041,141	9,562,271	5,115,174

Consolidated Summary of Statements of Movements in Equity

EQUITY				
Opening Balances as at 1 July	66,919,285	57,956,977	5,812,066	706,042
Net Surplus for the year	7,132,143	9,041,141	9,562,271	5,115,174
Overseas tax credits forfeited	-	(69,683)	-	-
Contributions to Owners	-	(9,150)	-	(9,150)
TOTAL EQUITY	74,051,428	66,919,285	15,374,337	5,812,066

Consolidated Summary Financial Position

ASSETS				
Total Current Assets	30,342,799	20,878,296	28,307,615	17,584,300
Total Non-Current Assets	86,457,421	77,823,985	19,134,169	7,190,592
TOTAL ASSETS	116,800,220	98,702,281	47,441,784	24,774,892
LIABILITIES				
Total Current Liabilities	33,439,792	24,882,997	32,067,447	18,962,826
Total Non-Current Liabilities	9,309,000	6,900,000	-	-
TOTAL LIABILITIES	42,748,792	31,782,997	32,067,447	18,962,826
TOTAL EQUITY	74,051,428	66,919,285	15,374,337	5,812,066
TOTAL EQUITY & LIABILITIES AS AT 30 JUNE	116,800,220	98,702,281	47,441,784	24,774,892

Ngāti Kahungunu Iwi Incorporated Summary Financial Statements

FOR THE YEAR ENDED 30TH JUNE 2025

Ngāti Kahungunu Iwi Incorporated (the controlling entity) is an Incorporated Society registered under the Incorporated Societies Act 1908 and a charity registered under the Charities Act 2005.

The financial statements comprising the controlling entity and its controlled entities, Kahungunu Kāinga Limited, Kahungunu Asset Holding Company Limited, Takitimu Seafoods Limited Partnership, Takitimu Transport Limited, K3 Development Limited Partnership and Napier Mussels Limited, together the "Group", are presented for the year ended 30 June 2025. The Group is a reporting entity for the purposes of the Financial Reporting Act 2013.

The summary figures provided are taken from the full financial statements which have been subject to an audit.

Ngāti Kahungunu Iwi Incorporated is deemed to be a Public Benefit Entity as its primary objective is to provide goods and services for community or social benefit.

The Group financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (NZ GAAP). As it was eligible to, Ngāti Kahungunu Iwi Incorporated has elected to move back to Tier 2 PBE standards (PBE Standards RDR) this year.

The significant accounting policies used in the preparation of the financial statements are set out in the full version of the financial statements.

The Group has changed its accounting policy for non-settlement fishing quota shares from the cost model to the revaluation model. There was no effect on these financial statements as disclosed in the full version of the financial statements.

The Group has also changed its accounting policy for shares in Aotearoa Fisheries Limited received under the Fisheries Asset Settlement process. These shares were previously included at cost on transfer because fair value could not be reliably measured in previous periods and have been adjusted to fair value as at 30 June 2025. This resulted in a fair value loss as disclosed in the full version of the financial statements.

To the Members of Ngāti Kahungunu Iwi Incorporated

We present to you a summary of the financial statements.

Each tribal member is entitled to obtain a copy of the full financial statements when they are available. Requests should be made to the Ngāti Kahungunu Iwi Incorporated Director of Smart Services, Ruth Wong – Ngāti Kahungunu Iwi Incorporated, Taikura House, Level 1, 304 Fitzroy Avenue, Hastings. Phone 06 8762718 or toll free 0800 524 864 or email ruth@kahungunu.iwi.nz.



Bayden Barber

Ngāti Kahungunu Iwi Incorporated
Chairman



Mike Devonshire

KAHC Limited
Co-Chair



Ratahi Cross

KAHC Limited
Co-Chair



Ngāti Kahungunu Iwi
INCORPORATED

Annual Plan 2025-2026

VISION STATEMENT

**“Kahungunu – ki te whaiao, ki te ao mārama”
“Achieving excellence in all areas of our lives”**

MISSION STATEMENT

**“Kia maumahara ki te mana āhua ake o Ngāti Kahungunu”
“Uphold the absolute uniqueness of the living breath of Kahungunu
and enhance the mana and well-being of Ngāti Kahungunu Iwi”**

STRATEGIC OBJECTIVES

**Ngāti Kahungunu – Culturally Strong
Ngāti Kahungunu – Healthy and Vibrant
Ngāti Kahungunu – Economically Strong
Ngāti Kahungunu – Global Citizens
Ngāti Kahungunu – Self Determined
Ngāti Kahungunu – Healthy Environment
Ngāti Kahungunu – Making our Mark**

Annual Plan

Ngāti Kahungunu Iwi Incorporated (NKII) recognises the need to review its objectives and align its strategies with the needs of whānau & hapū.

Each year the NKII Board reviews the Annual plan to evaluate what we have achieved and carefully assess the best way to drive the organisation forward into the future. The Board identifies the importance of remaining relevant with the current environment and ensuring that our efforts contribute to our 25year vision.

The Board Priorities are:

Housing & Home Ownership, Health and Wellbeing, Taiao, Te Reo Māori and Mātauranga

The Ngāti Kahungunu Iwi Incorporated Annual Plan describes the key objectives for the 2025-2026 year. These objectives are based on the iwi's seven pou that make up the 25 year vision (2001-2026) (1) Economically Strong, (2) Participating Citizens of the World, (3) Tinorangatiratanga, (4) Making our Mark, (5) Strong, Healthy, Vibrant whānau, hapū, marae, (6) Culturally Strong and (7) Protecting our Environment.

The objective of this plan is to achieve the organisations mission which is to enhance the mana and wellbeing of Ngāti Kahungunu.

KAHUNGUNU, KIA EKE! STRATEGIC PLAN FOR THE REVITALISATION OF TE REO MĀORI WITHIN NGĀTI KAHUNGUNU

Implement the Ngāti Kahungunu education strategy;

- Integrate the “Strategic Vision Kahungunu 2026 Review and Refresh - Looking forward to Kahungunu 2050” into the Mātauranga Strategy implementation plan.
- Expand Te Ao Mārama podcast production and its exposure nationally and globally.
- Establish the Mātauranga Symposium as a biennial iwi education summit.
- Provide support to the board to establish a Kahungunu whare wānanga.
- Develop an iwi-led and agencies-supported education data dashboard for evidence-based decision-making and accountability.

NGĀTI KAHUNGUNU NATURAL RESOURCES & ENVIRONMENT KAHUNGUNU KI UTA, KAHUNGUNU KI TAI – MARINE AND FRESHWATER STRATEGIC PLAN

- Advocate for Ngāti Kahungunu values and objectives to be embedded in local, regional, and national policy and decision-making.
- Prepare and deliver high-level submissions that reflect the common interests and aspirations of Ngāti Kahungunu iwi, hapū, and whānau.
- Support hapū to develop and progress Hapū Management Plans, recognising their mana Motuhake, mātauranga and role as kaitiaki.
- Grow meaningful relationships with agencies, councils, organisation and research institutions to help advance Ngāti Kahungunu taiao priorities.
- Keep whānau informed, involved, and inspired.
- Host the annual Kahungunu Fish Hook Summit – a space for Ngāti Kahungunu iwi, hapū and whānau to:
 - Share their mahi
 - Learn from other kaitiaki
 - Strengthen connections across the rohe, and
 - Keep our iwi members informed.

TE ARA TOIORA O NGĀTI KAHUNGUNU KAHUNGUNU WELLBEING STRATEGY

- **Strengthen strategic partnerships** with central and local government agencies to improve coordinated, culturally responsive services for whānau.
- **Collaborate with Te Tumu Whakahaere o Te Wero** to identify and advocate for the health and wellbeing needs of our people.
- **Advance whānau-centered solutions** across key sectors including housing, justice, education, and employment.
- **Increase housing solutions for whānau**, including access to safe, secure, and affordable homes.
- **Keep iwi members informed and engaged** through consistent communication and transparent updates.
- **Empower whānau voice and leadership** in shaping initiatives that support strong, healthy, and vibrant communities, and

NGĀ POU TAUNAKI - SMART SERVICES

- Increase the vibrancy and wellbeing of Kahungunu whānau through events by organising and managing Waitangi Day, Matariki events, and the AGM Pā Sports.
- Maintain the iwi registration database and update incorrect information; Increase the opportunity for Taiwhenua administration of the SQL Database online. Explore ways to enable online updates by individual members.
- Build networks with organisations and seek smarter and more innovative ways to deliver benefits to members.
- Continue to provide benefits to members, including scholarships, sponsorships, pātaka and other free or heavily discounted services;
- Provide high-level secretarial administration services and office systems and encourage paperless, eco-friendly options;
- Improve on our standard processes and implement policies;
- Regularly communicate with whānau through online website, Panui ki te iwi email, Facebook, frequent visits to the Taiwhenua and Taurahere where possible, to inform and keep whānau abreast of iwi activities and opportunities for whānau hapū and iwi development;
- Profile Success, Celebrate Kahungunutanga in all forms and at all levels. Increase our media releases of Kahungunu achievements;
- Highlight the iwi's key messages and put them in all communication formats including email signatures, website, and all pertinent communications;
- Use te reo Māori in all communications; and
- Record modern Kahungunu history for future generations.

Annual Plan

NGĀ TŪHONOHONOTANGA - POLITICAL

- Strengthen our relationship with the hapū claimant groups within the Ngāti Kahungunu rohe;
- Improve Kahungunu representation on local and regional councils;
- Influence policy developed by government agencies, local and regional councils.
- Monitor the performance of these entities based on Kahungunu criteria;
- Lead the kaupapa of KOTAHITANGA, uniting our people to understand and cope with changes, in this environment of change.
- Keep our iwi members informed.

OUR VISION

‘Ki te whaiao, ki te ao mārama’
‘The continuous pursuit
of excellence’

Culturally Strong

- Whānau are connected to Ngāti Kahungunu pā and Marae
- Whānau are growing te reo me ōna tikanga

Te Taiao (Environment) and Climate Resilience

- Active kaitiakitanga-reconnected with and restoring whenua, awa and moana
- Leading climate resilience by caring for our Taiao as our tupuna did

KAHUNG
205

Annual Plan

TE WHAKATIPU ŌHANGA - ECONOMIC DEVELOPMENT

- Develop and progress the economic status of Kahungunu whānau, hapū, iwi by continuing to work with our iwi partners to progress and implement the Ngāti Kahungunu Economic Development Strategy; and
- Keep our iwi members informed.

Kahungunu 2050 Strategic Vision

In June-July 2025, Ngāti Kahungunu Iwi Incorporated representatives met kanohi ki te kanohi at each Taiwhenua and with the Northern and Southern Taurahere to share aspirations for the next 25 years. We called this Kahungunu 2050. Based on the extensive kōrero across the rohe, these are the top 5 strategic priorities. The Board has met to confirm these focus areas in more detail and the Operations team under the direction of the Chief Executive, Chrissie Hape, will determine specific goals and objectives to meet these aspirations. More information can be found on the iwi website <https://www.kahungunu.iwi.nz/kahungunu2050>

Whānau Wellbeing

- Whānau are strong, thriving and living long lives
- Te Ara Toiora

Economic Independence

- Our people are prosperous
- Our assets are growing

Mātauranga (Education and Succession)

- Bold, brilliant Kahungunu leaders in all areas
- Mokopuna are equipped to be prosperous and self determining

Ngāti Kahungunu Iwi Incorporated
Annual General Meeting
22 November 2025, 9am
Splash Planet Conference Room
Grove Road, Hastings

AGENDA

Mihimihi
Himene
Karakia
Apologies
Maumahara
Previous Minutes
Chairman's Report
Constitutional Changes
Kahungunu Asset Holding Company Report
Audited Financials
Appoint Auditor
Annual Plan 2025-2026
Kahungunu 2050 – 25 Year Strategic Vision Presentation
General Business
Himene
Karakia



Images taken at the iwi flagship events 2024-2025.



Ngāti Kahungunu Iwi
INCORPORATED

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AGM 22 NOVEMBER
9AM SPLASH PLANET, HASTINGS